

Public Document Pack
**COMMUNITY PLANNING PARTNERSHIP
MANAGEMENT COMMITTEE MEETING**

31 July 2007

A meeting of the **CPP MANAGEMENT COMMITTEE** will be held in the **BOARD ROOM, SNH OFFICES, KILMORY INDUSTRIAL ESTATE, LOCHGILPHEAD** on **WEDNESDAY, 8 AUGUST 2007** at **10:30 AM**.

AGENDA

- 1. WELCOME/APOLOGIES**
- 2. MINUTES**
Community Planning Management Committee 13 June 2007 (Pages 1 - 6)
- 3. MATTERS ARISING**
 - (a) **ENGAGING CHILDREN AND YOUNG PEOPLE IN COMMUNITY PLANNING**
10 Minute PowerPoint Presentation – Roanna Taylor, Young Scot/Dialogue Youth Co-ordinator
 - (b) **BUTE AND COWAL LOCAL COMMUNITY PLANNING PARTNERSHIP - Development of Talk Site Web Site** (Eileen Wilson)
- 4. CITIZEN'S PANEL**
Findings on the New Community Plan (Pages 7 - 36)
- 5. MINUTES**
Community Planning Partnership 6 July 2007 (Pages 37 - 40)
- 6. MATTERS ARISING**
 - (a) **COMMUNITY PLAN 2007 - 2017 Sign Off** (Pages 41 - 72)
 - (b) **PILOT SUSTAINABILITY SEMINAR - PROGRESS REPORT** (Jennifer Swanson) (Pages 73 - 74)
- 7. PARTNERSHIP ISSUES**
 - (a) **Report from Partners on Community Plan Action Plan** (Eileen Wilson)
 - (b) **Initiative at the Edge National Steering Group Update** (James McLellan)
- 8. DRIVE TO END SILO WORKING STARTS IN RURAL AREAS**
Discuss Scottish Executive Request dated 19 June 2007 and Minister's forthcoming visit to Islay (Pages 75 - 76)

9. **ARGYLL AND BUTE COUNCIL POLICY AND PERFORMANCE GROUPS**
Discussion Paper (Pages 77 - 86)
10. **AOCB**
11. **DATE OF NEXT MEETING: 3 OCTOBER 2007 - DISCUSS VENUE**

Note: The Funding Hub will meet on conclusion of the Management Committee meeting (Arlene Cullum)

**MINUTES of MEETING of CPP MANAGEMENT COMMITTEE held in the Board Room,
HIE Argyll and the Islands, Kilmory, LOCHGILPHEAD
on Wednesday, 13th June 2007**

Present: Andrew Campbell, SNH (Chair)
Raymond Park, Strathclyde Police (Vice-Chair)
Eileen Wilson, Argyll and Bute Community Planning Partnership
Brian Barker, Argyll and Bute Council
Sue Gledhill, HIE Argyll and the Islands
David Dowie, Communities Scotland
Julian Hankinson, Association of Community Councils in Argyll and Bute
Malcolm MacFadyen, Argyll and Bute Council (Community Regeneration)
Muriel Kupris, Argyll and Bute Council (Community Regeneration)
Hugh Donaldson, Initiative at the Edge
Peter Wotherspoon, Initiative at the Edge
Geoff Calvert, Strathclyde Fire and Rescue
Stephen Sunderland, Scottish Executive Rural Payments and Inspections
Directorate (SERPAID)
Gordon Anderson, Strathclyde Police
Marlene Baillie, Strathclyde Police
David Proctor, Strathclyde Fire and Rescue
Peter Minshall, Argyll CVS
Mary Louise McQuarrie, Argyll and Bute Council

Apologies: Kevin O'Hare, Scottish Water
Deborah Bryce, IatE Project Officer, Jura
Fiona Carswell, IatE Project Officer, Coll
Bill Dundas, (SERPAID)
Aileen Edwards, Scottish Enterprise
Elaine Garman, NHS Highland
David Penman, Strathclyde Fire and Rescue
James McLellan, Argyll and Bute Council
Fiona Ritchie, NHS Highland

1. WELCOME AND INTRODUCTIONS

Andrew Campbell welcomed everyone to the meeting.

2. MINUTES OF PREVIOUS MANAGEMENT COMMITTEE MEETING

The Minutes of the meeting of 18th April 2007 were accepted as an accurate record.

3. MATTERS ARISING

Matters arising from the previous meeting were included on the agenda.

4. (a) DRAFT COMMUNITY PLAN 2007 – 2017 UPDATE

Eileen Wilson updated the meeting on the Draft Community Plan, copies of which had been circulated, and the meeting discussed various items for inclusion in the Plan document.

The Action Plan would be the subject of discussion at the Conference to be held on 15th June.

(b) CPP BIENNIAL CONFERENCE – 15 JUNE 2007

Eileen Wilson updated the meeting on the final arrangements in place for the Conference to be held on Friday, 15th June. The main discussion in the afternoon would focus on the Action Plan.

5. CAMPUS POLICING

Inspector Marlene Baillie, Strathclyde Police, provided a presentation on Campus Policing in Cowal and Bute, outlining the main policing problems in the town centres of Dunoon and Rothesay of underage drinking, youth disorder and vandalism, after which various questions were put to and answered by Marlene.

It was noted, to sustain and prolong the work already carried out with school liaison officers, that Strathclyde Police, Argyll and Bute Social and Education Services would form a Pilot for Bute and Cowal, to be reviewed after 6 months and fully evaluated after 12 months, with the potential for rolling out to other parts of Argyll and Bute.

6. DTI CONSULTATION ON POST OFFICE NETWORK

Reference minutes of meeting held on 7th February 2007 the meeting discussed the announcements from John Swinney, Cabinet Secretary for Finance and Sustainable Growth and Alistair Darling, Secretary of State for Trade and Industry along with the DTI response, copies of all of which had previously been circulated.

7. CITIZENS' PANEL

Eileen Wilson spoke on the actions from the new Community Plan which had been put to the Citizens' Panel and which provided a favourable and positive response. It was noted that most of the panel were aware of the Community Planning vision. Eddy Graham, IBP Strategy and Research, was currently putting the outcomes of the Twelfth Questionnaire together.

8. INTERREG NORTHERN IRELAND / SCOTLAND

Mary Louise MacQuarrie spoke to the meeting in regard to joint report by herself and Jane Fowler on InterReg Northern Ireland/Scotland, which provided an update on the progress of the Scotland / Ireland Cross Border Interreg programme (2007-2013) and opportunities for project development and access to funding.

The meeting noted the potential of the programme to support projects which could contribute to strategic objectives, particularly in relation to service delivery.

9. EQUALITIES TOOLKIT

There was submitted report by Jennifer Swanson, Policy Officer-Strategy, on Argyll and Bute Council's Equality Impact Assessment toolkit, developed in order to improve services and which can be used by partner organisations. The toolkit had been shared with other local authorities and with community planning partners in Argyll and Bute.

The report described how the toolkit was developed, outlined the process for Equality

Impact Assessment and set out the process for rolling out the toolkit.

10. ENGAGING CHILDREN AND YOUNG PEOPLE IN COMMUNITY PLANNING

Reference minutes of meeting held on 7th February 2007, the meeting noted report by Roanna Taylor, Young Scot/Dialogue Youth Co-ordinator, copies having previously been circulated, in regard to Dialogue Youth which was designed to promote inclusion among young people in the development and provision of local services. Eileen outlined the opportunity for partners to engage in the process of Dialogue Youth and it was agreed that Roanna would attend the next meeting.

Action: Roanna Taylor to attend next meeting to be held on 8 August 2007

11. HI-ARTS DEVELOPMENT WORK IN ARGYLL

The meeting discussed report by John Saich, Highlands and Islands Arts Limited, copies having previously been circulated, on Hi-Arts development work in Argyll and the objectives listed in the report.

The meeting noted the intention to undertake a research programme with a view to developing an internet resource for the Arts in Argyll & Bute, with online resources, an events listing and news editorial; suitable project branding and marketing; a representative members' Forum or advocacy group; and a viable business plan for the sustained growth of the project beyond the pilot phase.

Action note: Eileen Wilson to write to Hi-Arts

12. COMMUNITY PLANNING ISSUES

(a) Update on CPP priorities

(i) Health and Wellbeing Group

The meeting noted the activities of the Health and Wellbeing Group, copies having previously been circulated. It was noted that a seminar on alcohol would be held following the Community Planning Partnership meeting on 6th July 2007 and partners were encouraged to register for the seminar as soon as possible.

(ii) Argyll and the Islands Economic Forum

Sue Gledhill updated the meeting on the activities of the Argyll and the Islands Economic Forum.

(iii) Dunbartonshire Economic Forum

There was no report on the activities of the Dunbartonshire Economic Forum.

(iv) Strategic Housing and Communities Forum

Malcolm MacFadyen updated the management committee on the activities of the Strategic Housing and Communities Forum, which had met the previous day, when the main topic considered was the Local Housing Strategy Annual Update which would be submitted to Communities Scotland in early July.

Communities Scotland's Investment Programme, which permitted 203 site starts, had been presented. Papers on the new Strategic Housing Investment Plans which local authorities require to submit by the end of November had also been presented, designed to create a more explicit linkage between the housing needs assessment contained within the Local Housing Strategy and the investment plan to be put in place over a three to five year period to address needs. Agreement was reached to promote an Argyll and Bute wide research project into options for the use of Homestake to promote opportunities for low cost home ownership.

Community Learning and Regeneration, Scottish Water's Investment Programme and measures being undertaken to combat Homelessness and development of the Telecare Strategy had also been discussed.

(b) Bute and Cowal Local Community Planning Partnership

Eileen spoke to the meeting on the activities of the Bute and Cowal Local Community Planning Partnership, copies having previously been circulated.

It was proposed to undertake a pilot initiative to develop a talk site website as a consultative tool to enable community groups to publicise their work and activities and the Bute and Cowal Community Planning Management Group would be looking for commitment to £1,000 to set up and run website. Consideration would also be given to Bute and Cowal being included on the Council / CPP website. It was agreed that a community representative on the ADG would attend the next meeting.

Action note: Item on Development of Talk Site Website to next meeting

(c) Initiative at the Edge

(i) Isle of Jura

Peter Wotherspoon spoke in regard to the update from the island of Jura, copies having previously been circulated.

(ii) Isle of Coll

Hugh Donaldson spoke on the update from the island of Coll, copies of which had previously been circulated.

13. ANY OTHER COMPETENT BUSINESS

(a) COMMUNITY PLANNING REVIEW 2006 – 2007 – FINAL AUDIT REPORT

Brian Barker spoke to the meeting on the final audit report and action plan, copies having previously been circulated.

(b) INVESTING IN IDEAS

Eileen Wilson and Arlene Cullum are working towards submitting an Investing in Ideas application to Big Lottery Fund to look at how the Partnership could be making better use of new web-based technologies.

(c) FUTURE PARTNERSHIP REPORTING TO MANAGEMENT COMMITTEE

Eileen suggested that in the future Updates from CPP groups on Community Planning Issues would be replaced by Partnership reporting based on the CPP Action Plan.

14. DATE OF NEXT MEETING

It was noted that the next meeting would be held on Wednesday, 8th August 2007 at 10.30 a.m., venue to be confirmed.

This page is intentionally left blank



FINDINGS OF THE CITIZENS' PANEL SURVEY ON THE NEW COMMUNITY PLAN

FINAL REPORT

**PREPARED BY: IBP STRATEGY AND RESEARCH
EON HOUSE
EARN AVENUE
BELLSHILL
ML4 3LP
TEL: 01698 846825**

DATE: JULY 2007

CONTENTS

	Page
1.0 Objectives and Methodology	1
2.0 The Overall Vision	3
3.0 Outstanding Environment	5
4.0 Vibrant Communities	7
5.0 Forward Looking	14
6.0 What Do You Want to See in the Plan?	18
7.0 Communicating the Plan	19
8.0 Your Overall Views	24
9.0 Conclusions	26

APPENDICES (UNDER SEPARATE COVER)

1.0 Survey Questionnaire	
2.0 Technical Report on Panel Response	
3.0 Detailed Data Tables	
4.0 Listing of Open-Ended Responses	

Report prepared by:



IBP Strategy and Research

Eon House

Earn Avenue

Bellshill

ML4 3LP

Tel: 01698 846825

Web: www.ibp.eu.com/strategy

1.0 OBJECTIVES AND METHODOLOGY

OBJECTIVES

- 1.1 This document sets out the findings of the twelfth survey of the Argyll and Bute Citizens' Panel, fieldwork for which was conducted during April and May 2007.

The survey was designed to inform the development of a new Community Plan for Argyll and Bute and it therefore sits alongside other aspects of consultation that fed into the development of the Plan. In particular, the design of the questionnaire built on the issues that emerged from an initial Partnership day that was conducted in January 2007. Subsequent to this, IBP liaised with colleagues in the Policy and Strategy Department of Argyll and Bute Council and with the Community Planning Manager in the development of the questionnaire. This questionnaire is reproduced as Appendix 1 of the appendices which have been provided under separate cover to the Council.

- 1.2 The survey sought feedback from the community in Argyll and Bute with regard to the following issues that were of relevance to the development of the Plan:

- The Overall Vision
- Outstanding Environment
- Vibrant Communities
- "Forward Looking"
- "What do you want to see in the plan?"
- Communicating the Plan
- "Your Overall Views"

These are addressed, in turn in sections 2 to 8 of this report. IBP's overall conclusions are then noted briefly in Section 9.

METHODOLOGY

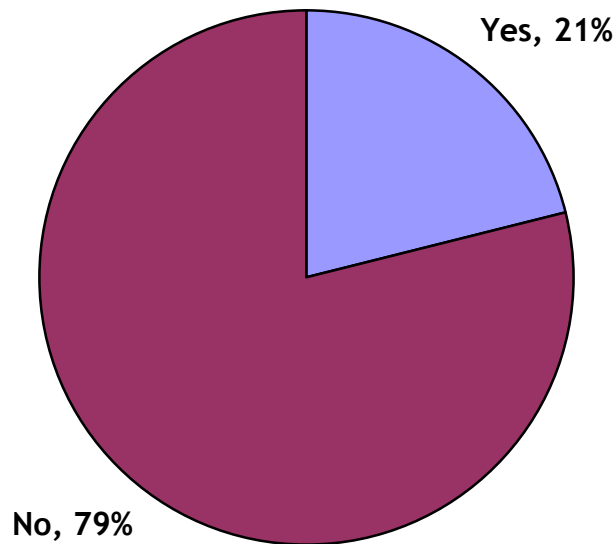
- 1.3 A postal survey of the Argyll and Bute Citizens Panel was conducted. At the outset of fieldwork, Panel membership was 1,242. During fieldwork, 17 people asked to be removed from the Panel, leaving on active membership of 1,225. It should be noted that a substantial number of people have not responded to any of the three previous Panel surveys (this could be for a variety of reasons such as a change of address, change in circumstances or lack of interest). It is proposed to delete these people from the Panel database for future surveys.
- 1.4 An initial questionnaire was mailed out to Panel members in March 2007 and a reminder mailing was issued in April, with a closing date of 23rd April 2007. In total, 506 responses were received, which is a response rate of 41.3%, based on the Panel size of 1,225. This is somewhat lower than has been achieved in some previous surveys although this was anticipated given that the subject matter was less “immediate” than has been the case in previous Panel surveys. Appendix 2 provides further detail of the breakdown of responses.
- 1.5 For illustrative purposes, a random sample of 506 provides data accurate to $\pm 3.35\%$ for the sample as a whole¹.
- 1.6 This document provides an overview of the survey results and highlights the most common distinctions in terms of the response from different geographical areas and with respect to other demographic criteria. The detailed data tables, which form Appendix 3 to the report, provide a more detailed breakdown of these responses. These should be read alongside Appendix 4, which provides full details of the verbatim responses to the open-ended questions that were included in the survey. For reasons of space, these have been provided under separate cover and are available from the Chief Executive’s Unit at Argyll and Bute Council.

¹ Based on a 50% estimate at the 95% confidence interval. Thus, if 50% of the sample answers in a given way, then we can be sure that if the whole population had been asked then the results would have been between 46.65% and 53.35%.

2.0 THE OVERALL VISION

2.1 As illustrated in Figure 2.1 below, at the time of the survey fieldwork, awareness of the “Leading Rural Area” vision that the Community Planning Partnership had adopted was confined to a minority of respondents.

Figure 2.1: Awareness of the Overall Vision



Base: 506

2.2 As a follow-up to this, and a preamble to the remainder of the survey, the following question was posed of respondents:

What would you personally most like to see for Argyll and Bute by the year 2011?

The main themes and illustrative comments associated with each theme are set out below:

Theme	Illustrative Comments
Outstanding Environment	<p><i>Litter free</i></p> <p><i>Visitor friendly</i></p> <p><i>A used, but not over-used, area that is well cared for and conserved</i></p>
Vibrant Communities	<p><i>More leisure and sports facilities</i></p> <p><i>Lots of houses at a reasonable price</i></p> <p><i>Good employment rates</i></p> <p><i>More inward investment</i></p> <p><i>More young people remaining or returning to the area</i></p>
Forward Looking	<p><i>An improved road network and the quality of the roads improved</i></p> <p><i>Irish/ Ayrshire Ferry improvements</i></p> <p><i>More Play Areas for children</i></p>
Specific service provision	<p><i>Improved community services for clients with dementia</i></p> <p><i>High standards of educational attainment</i></p>
Leadership	<p><i>More dynamic leadership from the Council</i></p>

A full verbatim listing of comments is included in the appendices.

- 2.3 In general, it is worth noting that the great majority of the comments made fit within the three core themes of the Leading Rural Area vision, which services as an endorsement of that vision. In particular, many of the comments made relate to issues such as housing and employment (which are considered under the Vibrant Communities theme) and road and transport improvements (which sit within the Forward Looking theme).

There are few comments made which cannot be related to these themes. Those that are made tend to relate to service needs or improvement priorities for specific partners and to the above-mentioned desire for “leadership”.

3.0 OUTSTANDING ENVIRONMENT

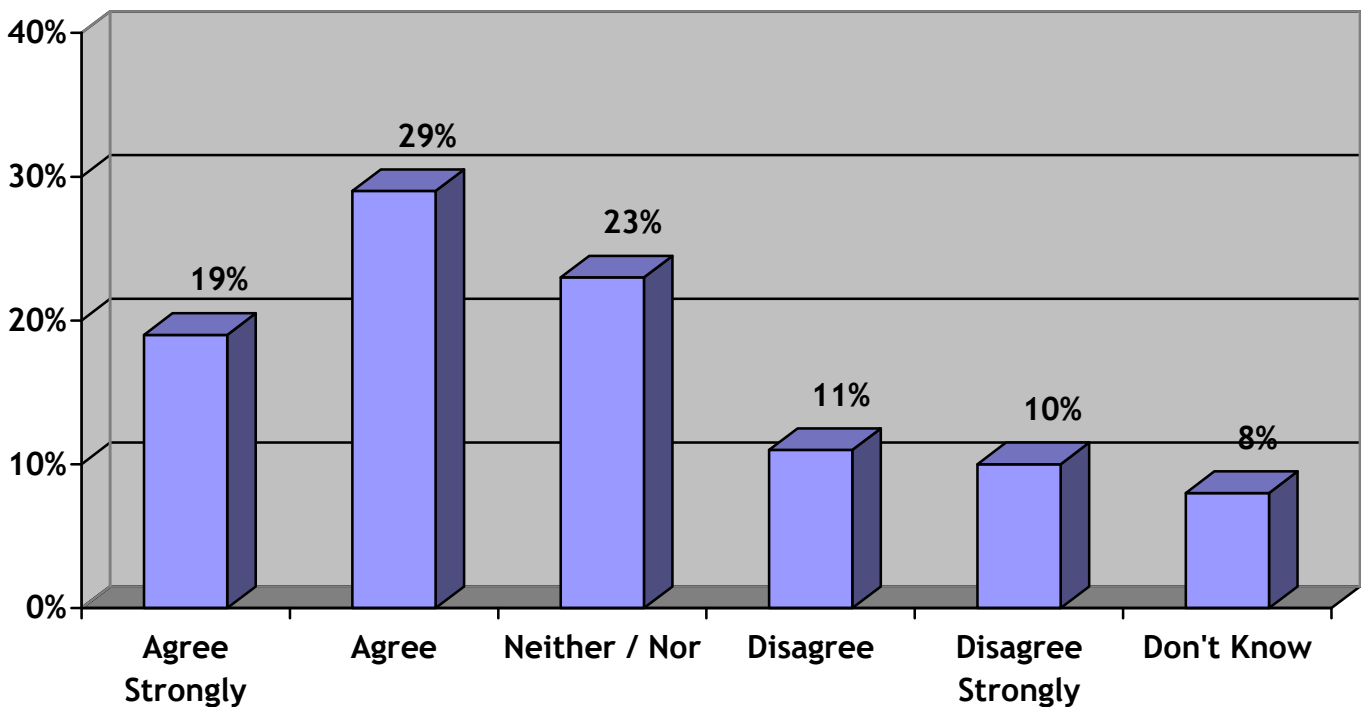
3.1 As an introduction to this section of the survey, the following explanatory statement was provided:

The Partners describe an outstanding environment in the following ways:

- *High quality environment that is valued, recognised and protected.*
- *The environment is respected as a valued asset that can provide sustainable opportunities for business.*
- *An identity that is recognised and appreciated globally with a range of businesses that use the high quality image.*
- *An area that is accessible, yet retains its remote character.*

3.2 It was noted that the main objective under this heading was the establishment of Europe’s first Marine and Coastal National Park. Figure 3.1 illustrates that there is majority support for this amongst those who express a view but that significant numbers of Argyll and Bute residents are either unsure or express a negative view about this.

Figure 3.1: Establishment of Marine and Coastal National Park



Base: 506

- 3.3 Respondents were also asked to give brief details of any other issues that they felt should be included in the Community Plan, which fell under the theme of “outstanding environment”. Again, these comments are extremely diverse and are listed in full in the appendices. The main themes and illustrative comments are shown below:

Theme	Illustrative Comments
Planning Considerations	<i>Housing has to be a priority</i> <i>Land for housing should be cut back</i> <i>Planners take more notice of local objectives</i>
Biodiversity	<i>More native tree planting</i>
Energy	<i>Grants for people to install other methods of energy use</i> <i>Increase the number of wind farms</i> <i>Our outstanding rural environment should not be spoiled by wind farms</i>
Access	<i>Cycle paths</i> <i>Encourage use of area by all types of visitors</i>
Physical Environment	<i>Litter, dog fouling, grass cutting</i> <i>Greater effort on beach cleaning</i>
Environmental Behaviour	<i>Bigger and better recycling facilities</i>

- 3.4 A detailed perusal of the various comments suggests that there is a widespread consensus around a number of areas such as a desire for improved litter control, protection of the natural environment and sensitive access to this environment. Two potential areas of tension become apparent, however. These relate to the planning implications of addressing the desire for more affordable housing and the divided views regarding the siting of wind farms in the area.

4.0 VIBRANT COMMUNITIES

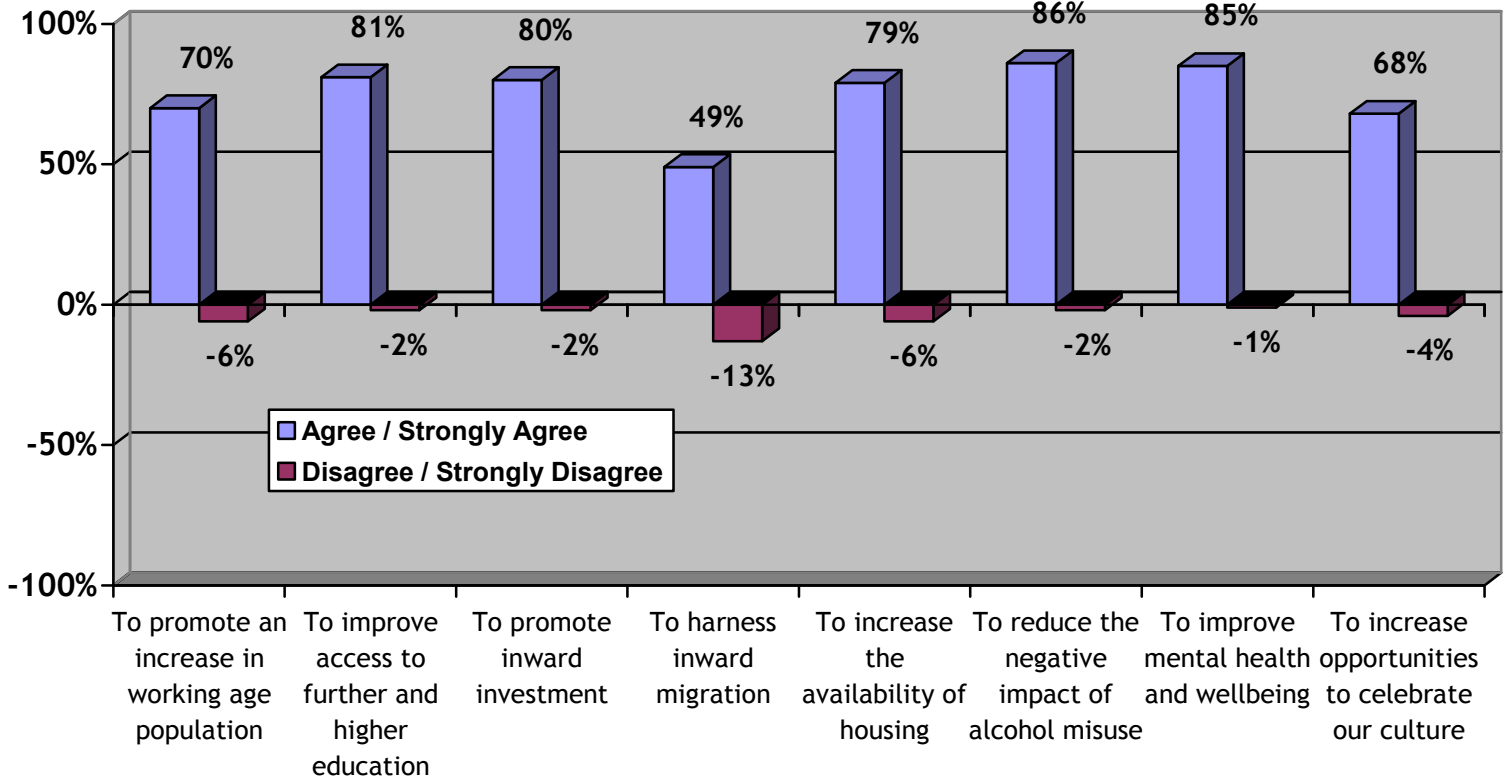
4.1 The following descriptive preamble was provided for this section of the questionnaire:

The Partners describe “vibrant communities” in the following ways:

- *Safe supportive communities with positive culture and sense of pride in the area.*
- *Well balanced demographically with young people choosing to stay or move to the area.*
- *Vibrant local economy that is based on core attitudes of the area, flexible and open to new opportunities.*
- *A sense of history with a view to the future.*
- *Housing that is appropriate and affordable with local people able to participate in the housing market.*
- *High quality public services and leisure/community facilities that attract people to settle in Argyll and Bute.*

4.2 A number of “draft objectives” were put to Panel members for their agreement or disagreement. The results of this are set out in Figure 4.1 below (it should be noted that for ease of presentation, the different levels of agreement or disagreement have been collapsed into single agree/disagree variables; a full breakdown of the data is included in the appendices). When numbers do not add to 100, this is due to “neutral” or “don’t know” responses.

Figure 4.1: Agreement with Draft Objectives for the New Community Plan



Base: 506

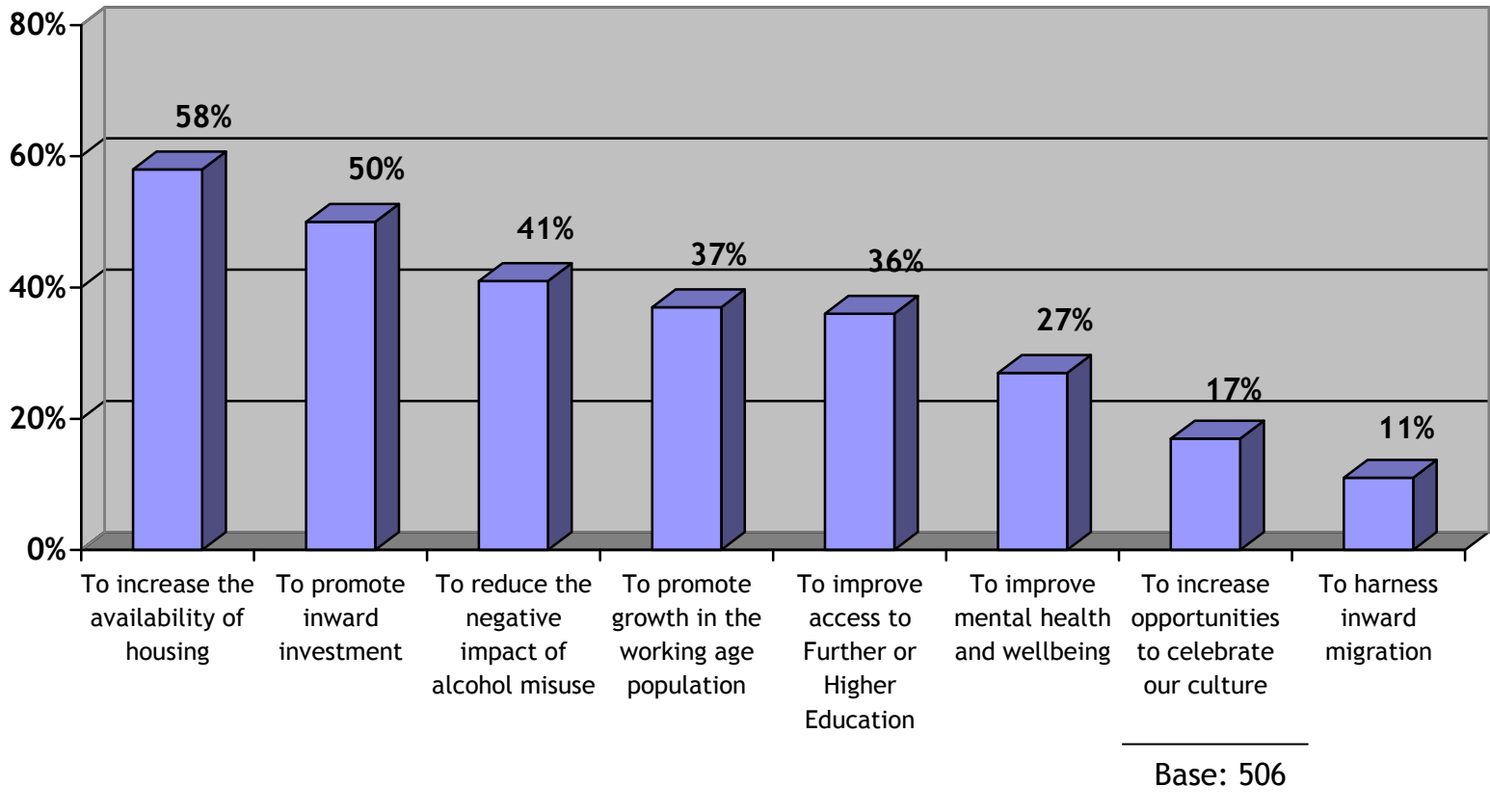
4.3 Clearly, agreement is high and outright disagreement is very limited with regard to the majority of these objectives. This is particularly so in relation to those that relate to access to education, promotion of inward investment, reduce the impact of alcohol misuse and improving mental health and well-being.

Support is slightly lower (but still very positive) with regard to promotion of an increase in the working age population, increased availability of housing and increases opportunities for celebration of “our culture”.

There is only one area where less than 50% express outright support; this is in relation to the draft objective to “harness inward migration”. This is largely due to a high “neither/nor” and “don’t know” response and those who express support outnumber those who express outright opposition by a factor of almost four to one.

4.4 Respondents were then asked to indicate which elements they considered most important by choosing up to three items from the list of “draft objectives”.

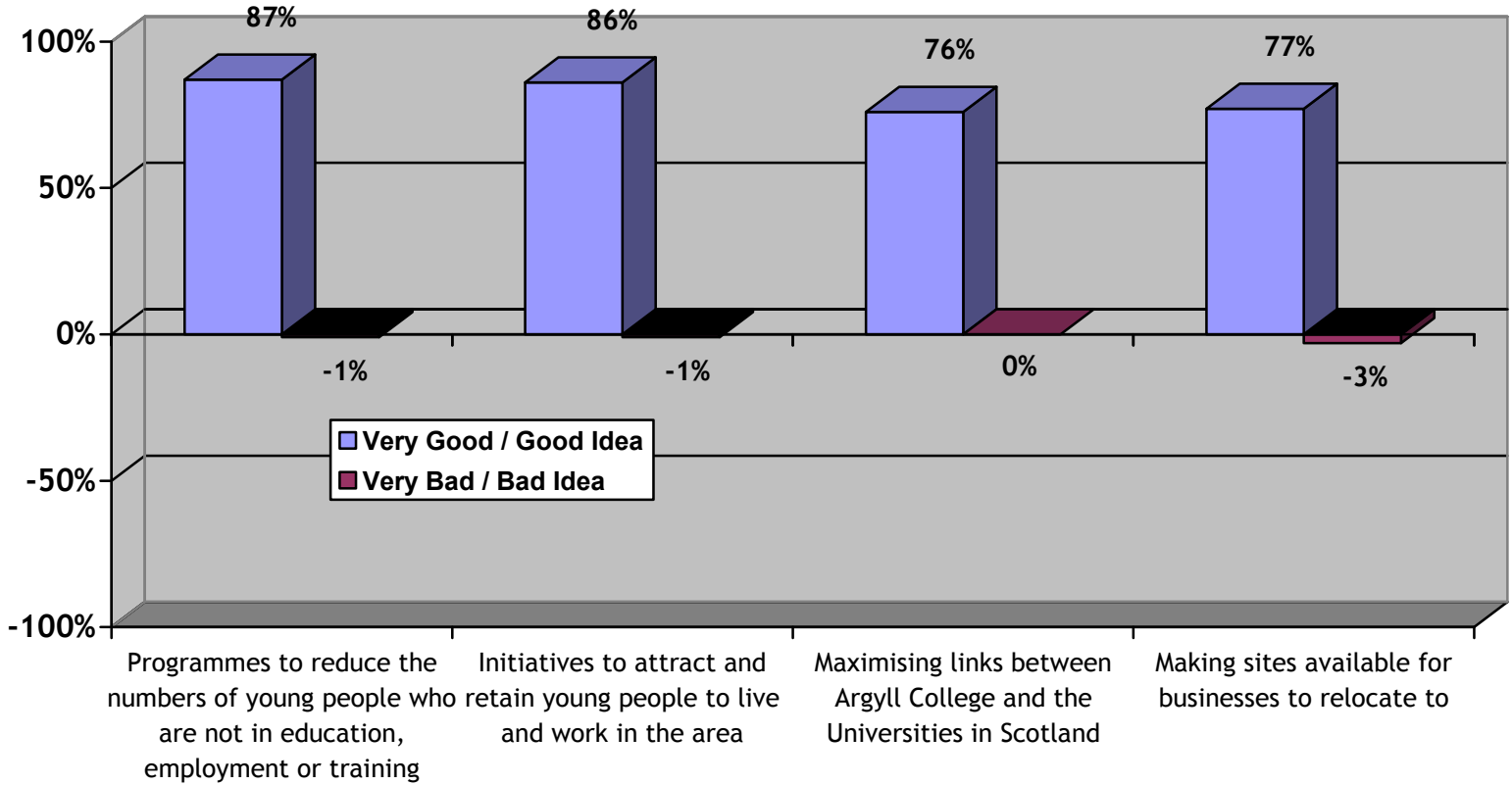
Figure 4.2: Which of these do you think are most important?

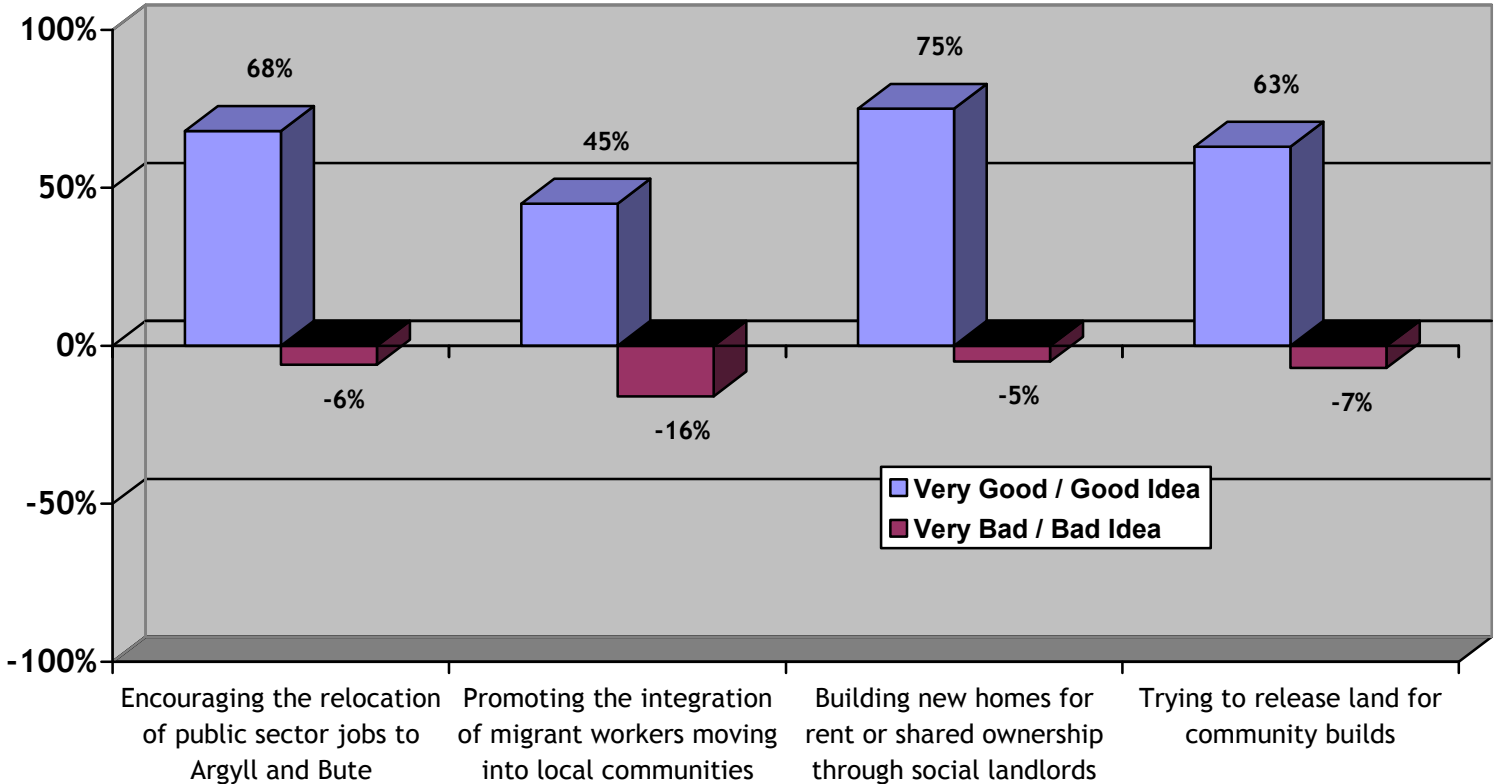


The issues of housing availability and promotion of inward investment are clearly seen as being of particular importance.

4.5 A set of specific tasks that could be delivered in pursuit of these objectives was then put to respondents and they were asked to state whether they considered these to be good or bad ideas (again, the very/quite variables have been collapsed for presentational purposes).

Figure 4.3: Views on Specific Tasks





Base: 506

Again, some tasks receive overwhelming support and little negativity:

- Programmes to reduce young people in the “NEET” category
- Initiatives to attract and retain young people
- Maximising Further and Higher Educational links
- Making sites available for business
- Building new social housing

Support for encouraging the relocation of public sector jobs and for release of land for “community builds”, where people get together to build their own homes is slightly less overwhelming but still very positive.

Again, it is with regard to the integration of migrant workers into local communities that a small, but identifiable, degree of opposition exists.

- 4.6 Again, participants were asked to note any other issues under the theme of 'Vibrant Communities', which they felt to be missing from the information presented to them. The key themes and illustrative comments are highlighted below:

Theme	Illustrative Comments
Community facilities	<p><i>More, and inexpensive, leisure facilities, particularly for young people</i></p> <p><i>Local schools, even if small, are essential for a vibrant community</i></p> <p><i>Lack of tourist attractions in seaside towns</i></p>
Population	<p><i>More emphasis on keeping our young talent</i></p> <p><i>Limit the amount of migrant workers as this can drive down people's wages</i></p>
Health	<p><i>Health and hospital facilities</i></p> <p><i>Measures to reduce the use of drugs</i></p>
Transport	<p><i>Improvement in our roads to assist many of the above objectives</i></p> <p><i>Transport links from rural communities</i></p> <p><i>Affordable and frequent transport links....especially ferry services</i></p>
Housing	<p><i>More housing opportunities for First Time Buyers</i></p>
Community Spirit and Engagement	<p><i>Organise community get-togethers</i></p> <p><i>Increase support to local Community Councils and community organisations</i></p> <p><i>Civic pride and personal social responsibility</i></p>
Anti-social Behaviour	<p><i>Good policing</i></p> <p><i>Programmes aimed at primary schools to prevent them starting anti-social behaviour.</i></p>

- 4.7 It could be argued that some elements which emerge from these comments are not made explicit in the Community Plan. For example, the tackling of anti-social behaviour and development of community spirit. In most cases, however, the comments made again reflect some of the priorities that have been considered. Within this section, comments surrounding a desire for enhanced sports and leisure facilities and improved transport were particularly apparent.

Again, however, different views are apparent in relation to perceptions of the positive or negative impact of migrant workers coming to the area.

5.0 FORWARD LOOKING

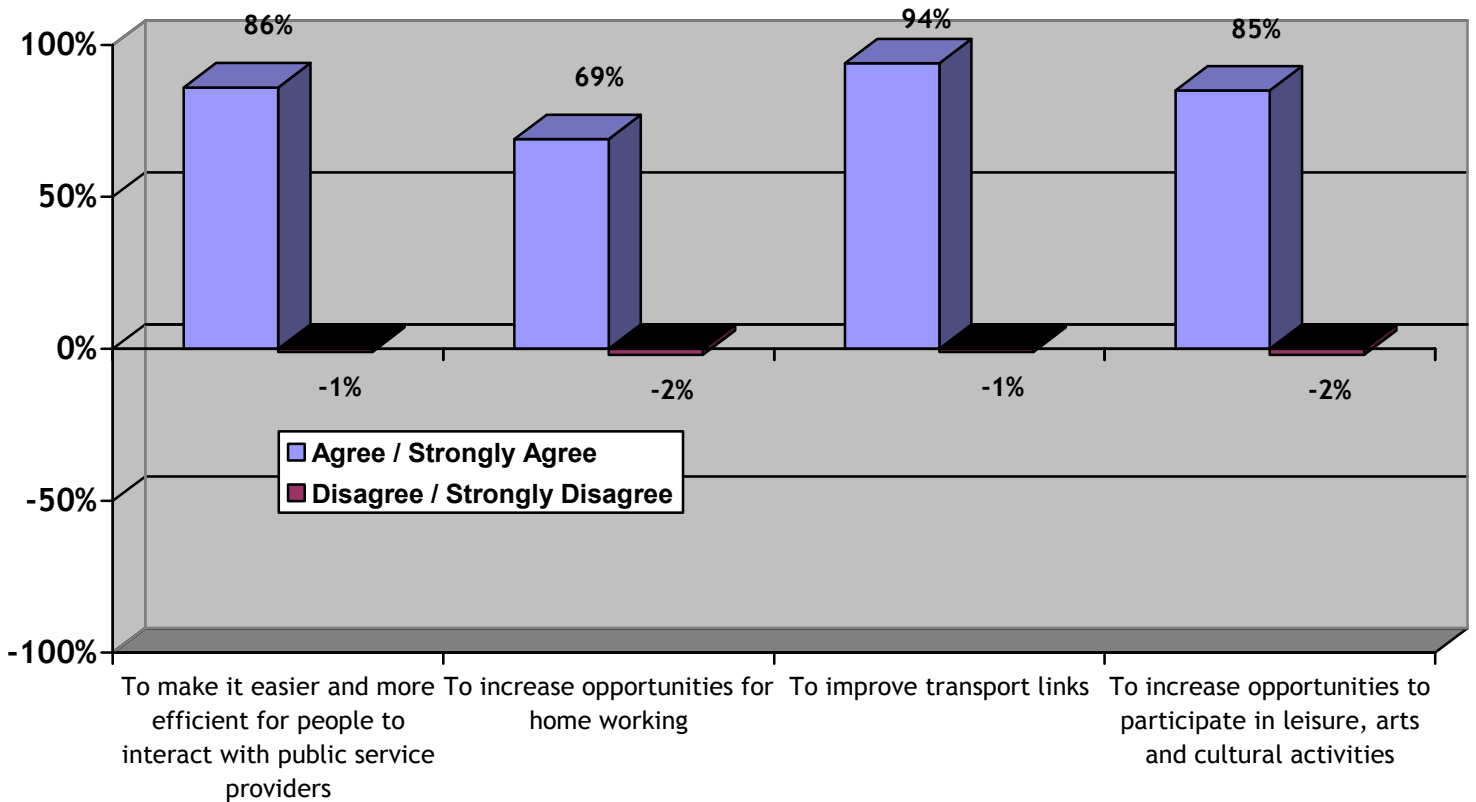
5.1 The following explanatory statement was provided to participants at the outset of this section:

The Partners describe “forward looking” in the following ways:

- *Communities that are culturally rich with a desire to excel.*
- *Proactive communities where local people and organisations look for and create opportunities.*
- *Decentralised public sector with more delivery of high quality ‘professional’ services from Argyll and Bute.*
- *Partnership working across all sectors to coordinate developments, market Argyll and Bute and remove constraints that limit possibilities.*
- *Communities that learn and use that knowledge.*

5.2 Respondents were again asked to agree or disagree with a set of “draft objectives” as illustrated in Figure 5.1 below:

Figure 5.1: Agreement with Draft Objectives

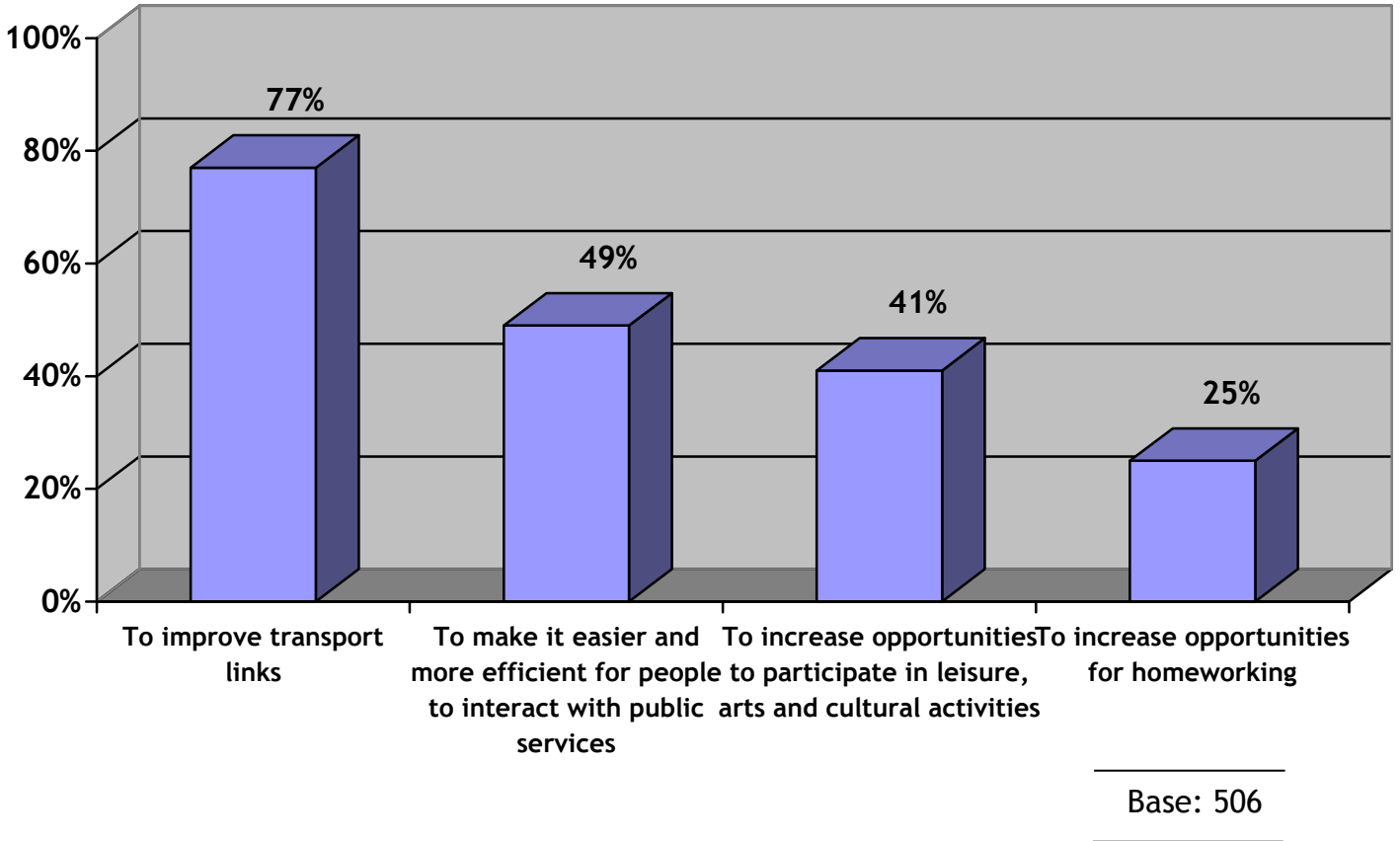


Base: 506

Clearly, there is near unanimous support for these objectives and it is only with respect to "home working" that levels of agreement tail off due to a somewhat higher "neither/nor" and "don't know" response.

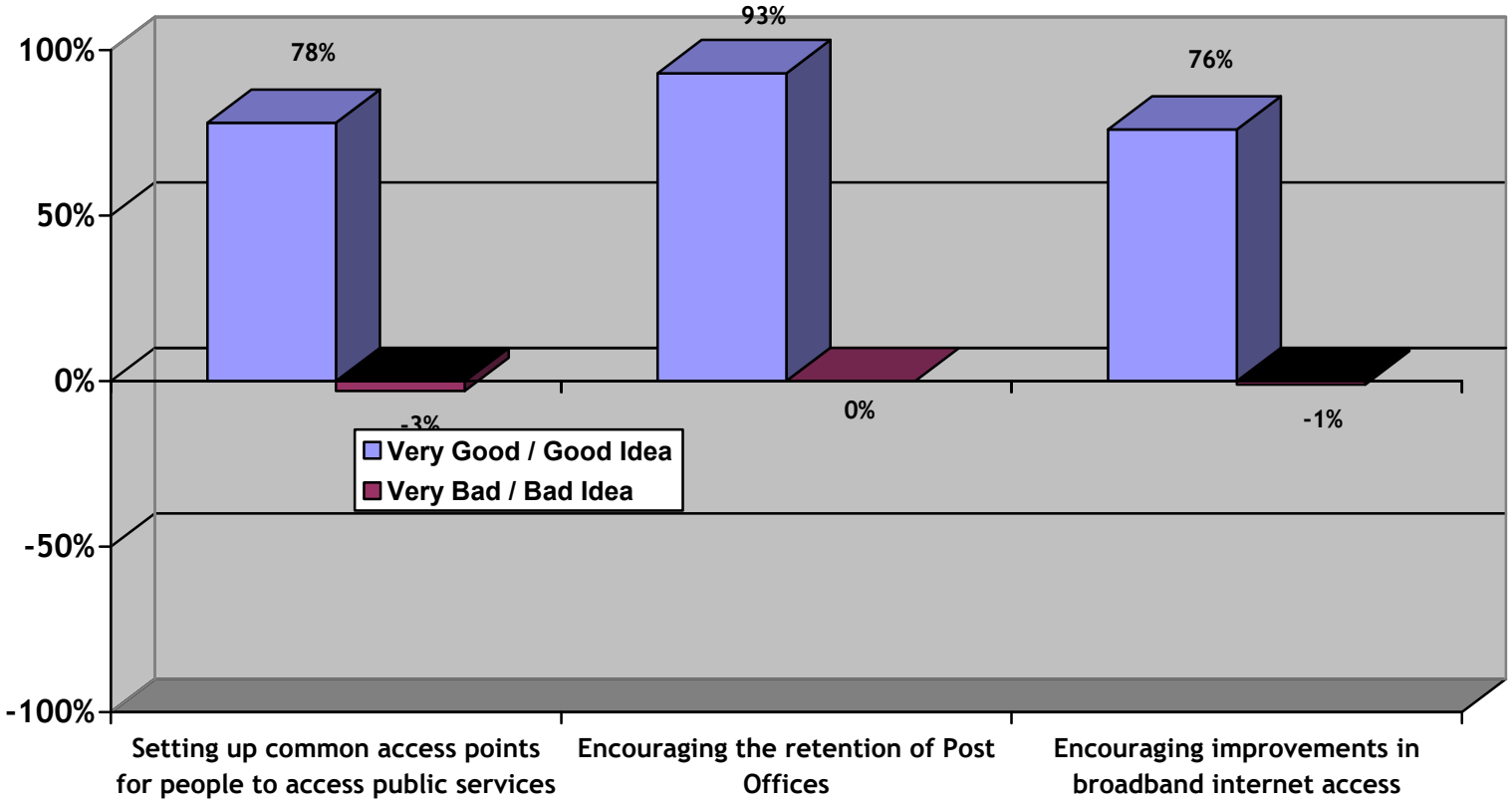
5.3 As illustrated in Figure 5.2 below, respondents accorded particular priority to the improvement of transport links.

Figure 5.2: Importance of Objectives



5.4 A range of specific tasks were also put to respondents under the “Forward Looking” heading and responses to these tasks are illustrated below:

Figure 5.3: Views on Specific Actions



Base: 506

Clearly, there is overwhelming support for each of these elements and, in particular, for work to encourage the retention of Post Offices.

- 5.5 Once again, respondents were asked to identify any other issues that they felt should be considered under the “Forward Looking” theme. The key themes and illustrative comments are again set out below:

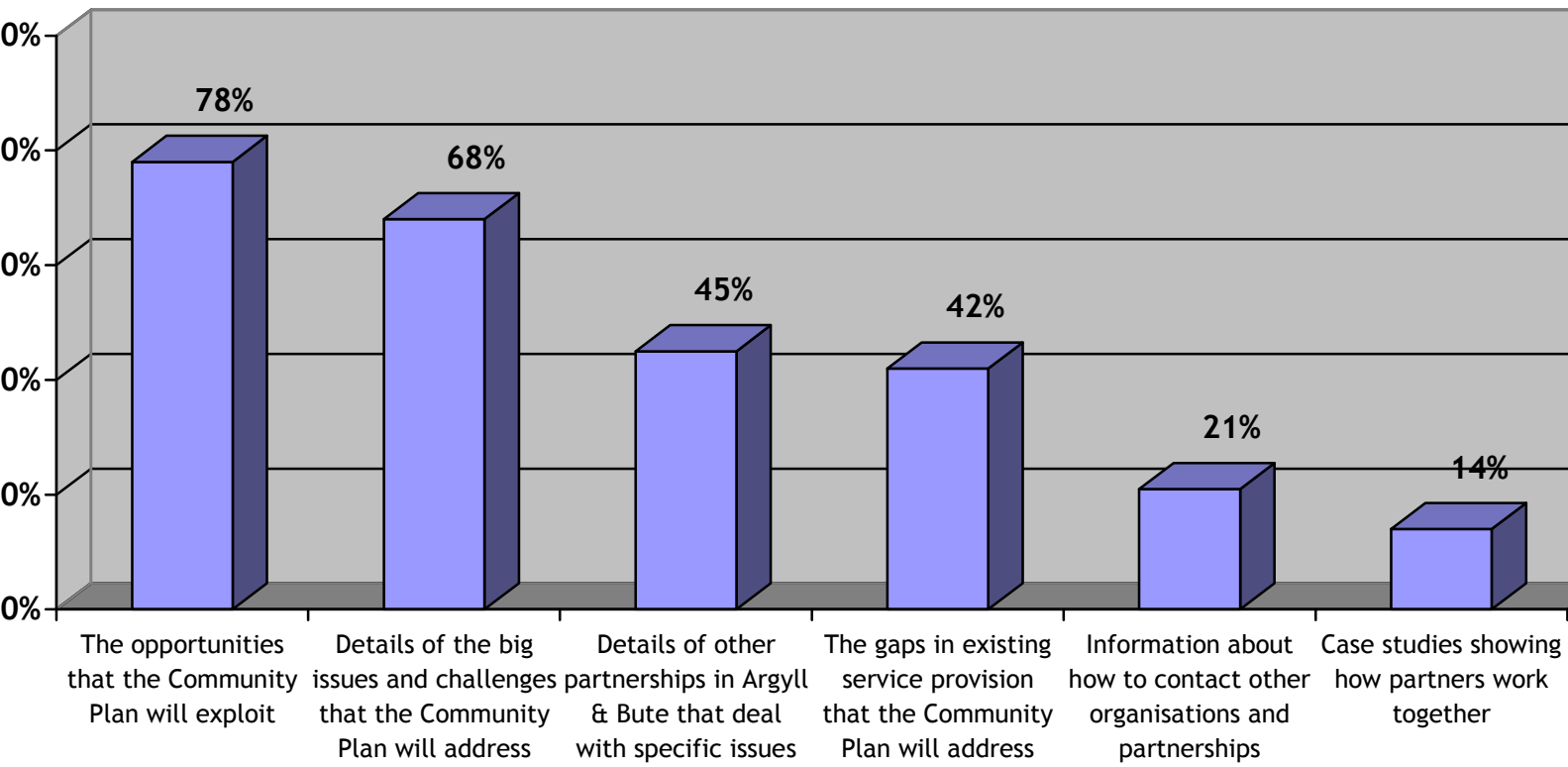
Theme	Illustrative Comments
Public Services	<p>Much more decentralisation of public services</p> <p>Provision of local banking in rural areas</p> <p>Common Access Points should include the public services</p>
Environmental Impact	<p>Global warming will lead to new agricultural opportunities</p> <p>Encourage people to adopt micro-power generation</p> <p>Use of renewable energy sources</p>
Technology	<p>Rapid dissemination of new technology opportunities</p> <p>Making internet access affordable and easy</p> <p>Tourist-related information to be delivered in Post Office, website and interactive screens with local information at the touch of a button.</p>

- 5.6 In many respondent’s minds, new ways of enabling local access to public services sits comfortably within the “Forward Looking” theme. There is also a sense that new technology should be used to best effect and made affordable as well as a strong environmental dimension to this.

6.0 WHAT DO YOU WANT TO SEE IN THE PLAN?

6.1 Respondents were provided with a prompted list of six elements that they would like to see in the Community Plan and were asked to choose up to three such elements. The results of this are set out below.

Figure 6.1: Issues in Respondents' Top Three Priorities



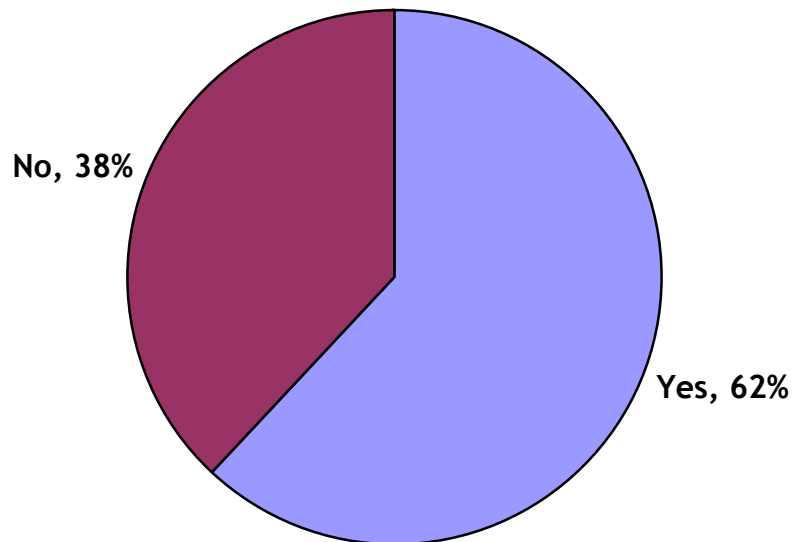
Base: 506

6.2 There is an apparent desire for information on the opportunities that the Community Plan will exploit and in relation to the “big issues and challenges” that it will address. The Community Plan is less likely to be seen as a medium for communication of partners’ contact information and few people see case studies as a priority.

7.0 COMMUNICATING THE PLAN

- 7.1 Within this section, respondents were asked if a brief written plan, with more detailed information on the CPP website, would be sufficient for their needs. As illustrated below, a significant minority suggested that this would not be sufficient.

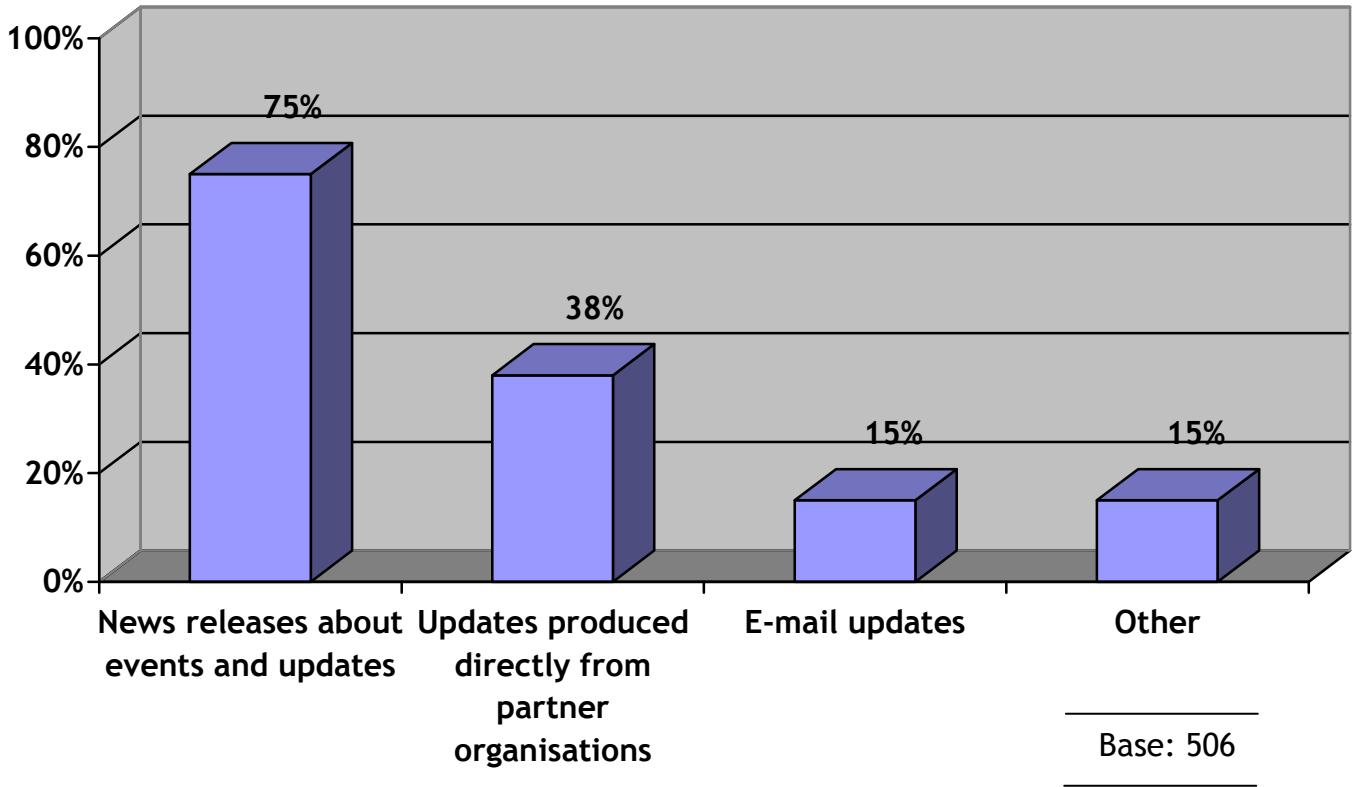
Figure 7.1: Will written plan with more detail on website be sufficient for your needs?



Base: 506

7.2 Respondents who felt that such an approach would **not** be sufficient were then asked a supplementary question as to what they would like to see.

Figure 7.2: If not, what would you like to see?



The most important element to emerge from this is broader “news releases about events and updates”.

Amongst the key “other” suggestions were the following:

“Please remember that not everyone has internet access”

“Local Press”

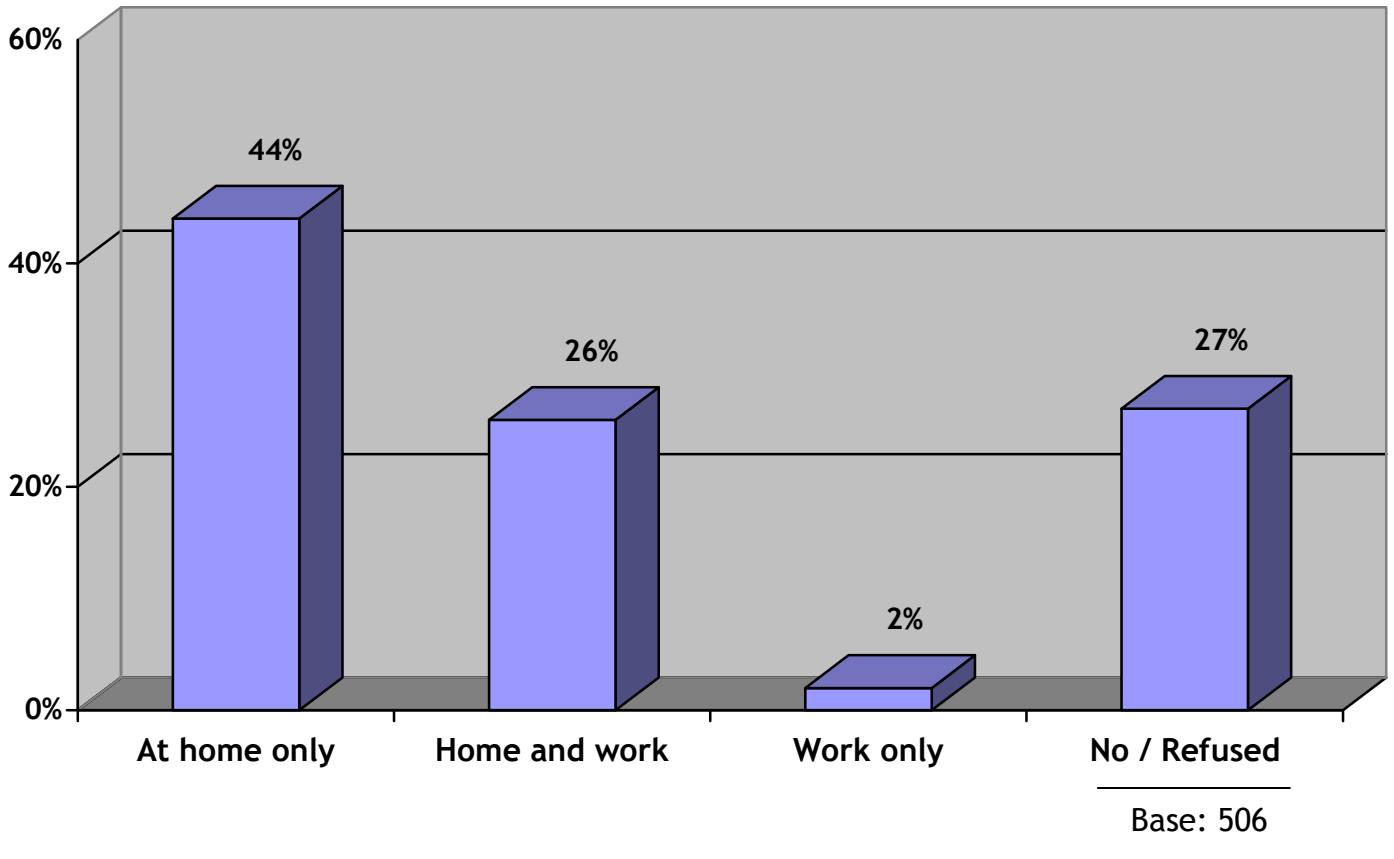
“A specific plan, not a brief one”

“Specify, not these vague ideas”

Whilst brevity is clearly important to people, it is fair to say that this should not be at the expense of specificity and substance.

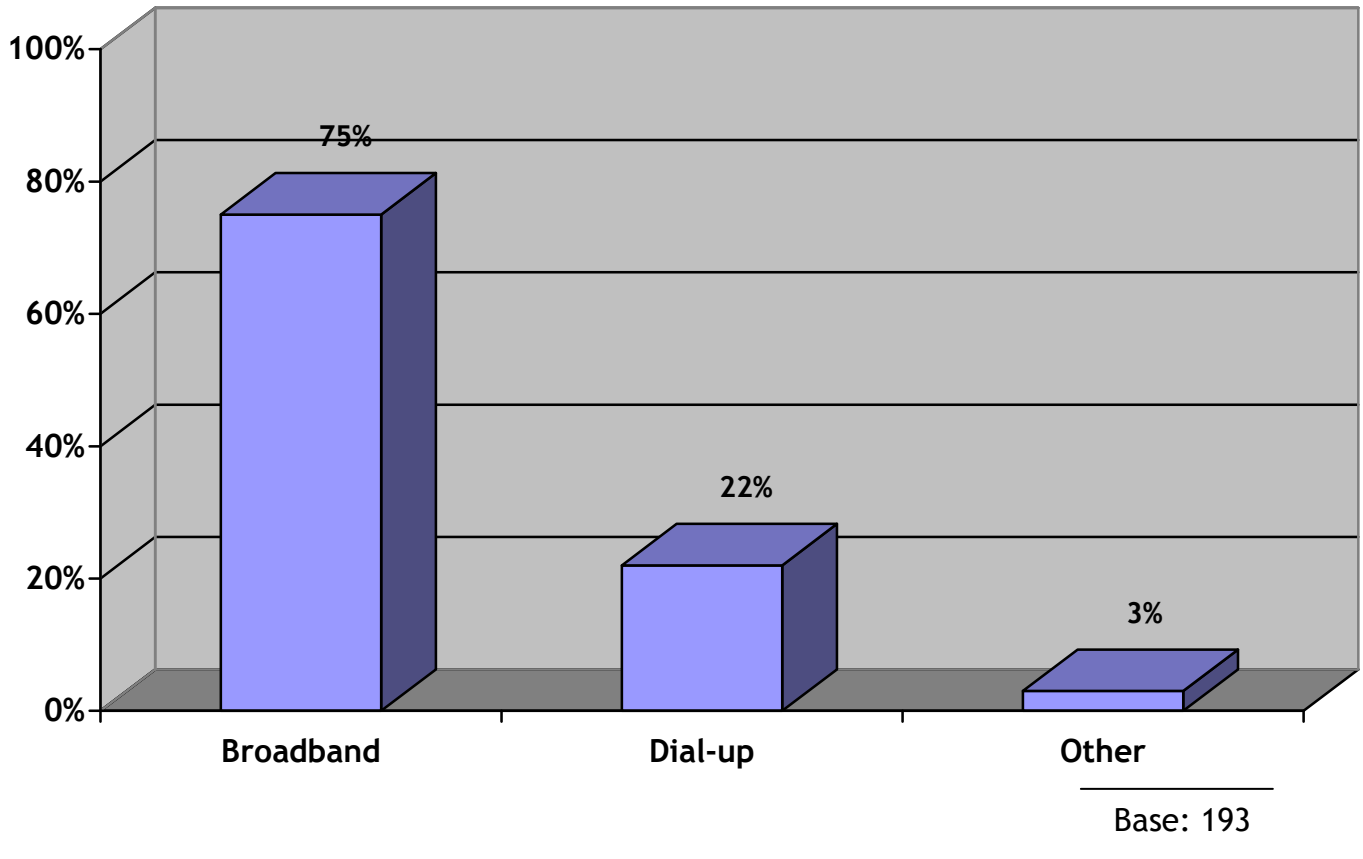
7.3 As illustrated below, home internet access amongst Panel members has now reached 70%, which compares favourably with the national average:

Figure 7.3: Internet Access



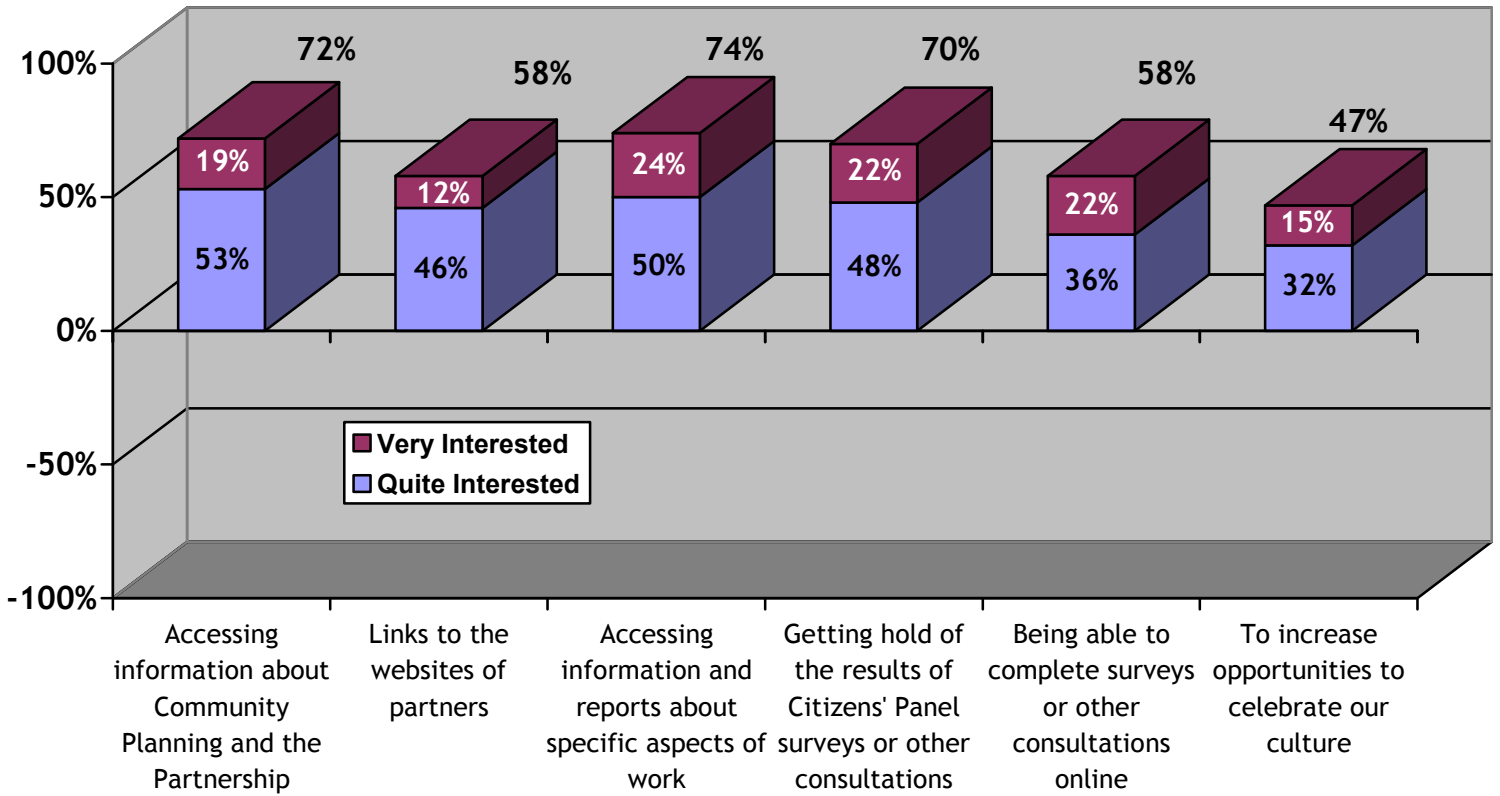
7.4 Added to this, the majority of internet connections are now Broadband:

Figure 7.4: Home Internet Connections



7.5 Those respondents with internet access were asked to comment on their level of interest in accessing various elements of the Community Planning Partnership website. The results of this are set out in Figure 7.5 below:

Figure 7.5: Interest in Aspects of CPP Website (those with internet access only)



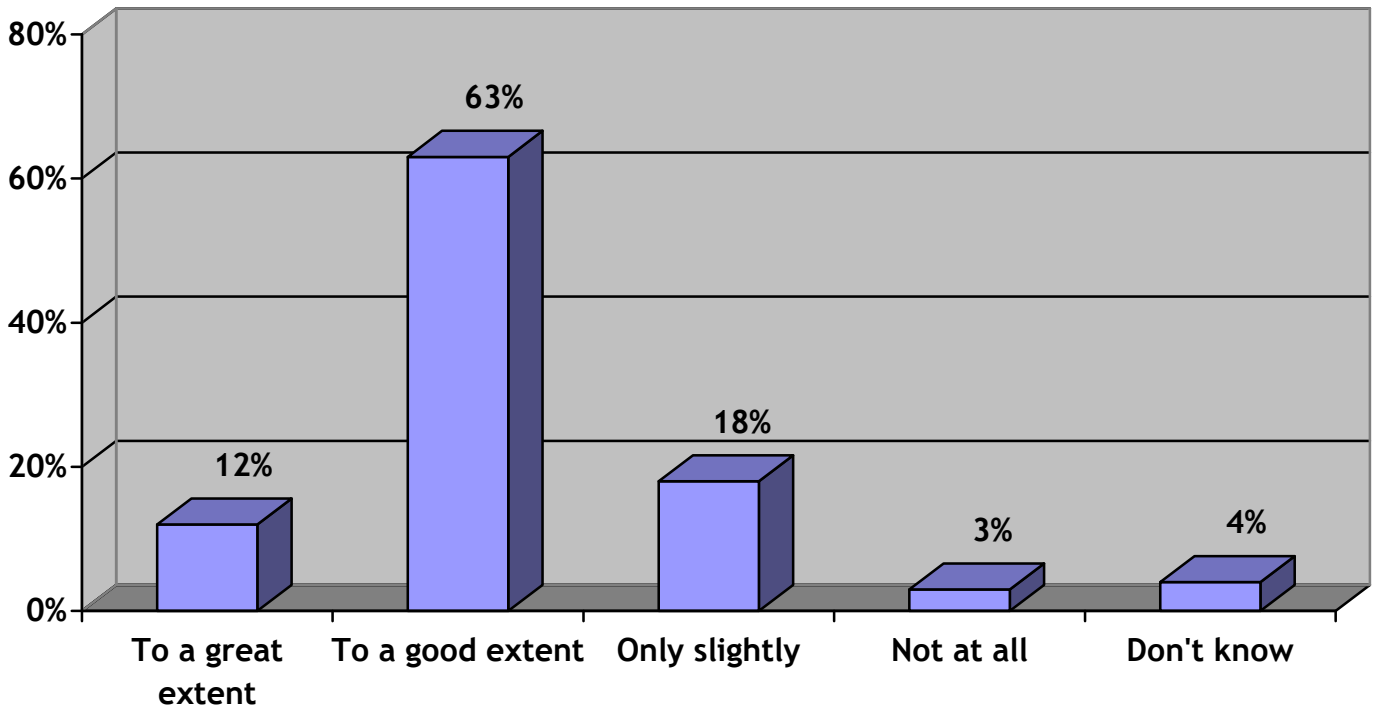
Base: 335

Amongst those who do have internet access, there is strong ostensible interest in accessing the CPP website for a variety of purposes. In particular, accessing general information, sourcing information and reports and accessing survey results are all areas for which there is considerable support.

8.0 YOUR OVERALL VIEWS

8.1 A final “overall” question was posed to participants as illustrated below:

Figure 8.1: Having heard about the ‘Leading Rural Area’ and about the objectives and Actions being included in the new Community Plan, to what extent do you think these Objectives fit with the real needs of Argyll And Bute?



Base: 506

It should be seen as encouraging that 75% of respondents feel that the objectives and actions identified for the new Community Plan fit the needs of Argyll and Bute to at least a “good” extent.

8.2 Respondents were provided with a final opportunity to comment on any objectives or issues that they felt had been omitted or to make any further comments that they desired. The main themes and illustrative comments have been covered in previous sections. It is worth noting that some scepticism is evident:

“Many clever phrases but does it really make any difference?”

"I am beginning to think this whole exercise is "jobs for the boys""
Such scepticism is, however, balanced by many positive points:

"The plan seems well structured....let's hope when its implemented the goods are delivered"

"Must implement the plan to realise the vision and give hope to people"

"Make it happen!"

The strong desire to see visible implementation of the Community Plan content highlights the need for ongoing communication with the public as to what is actually happening.

9.0 CONCLUSIONS

- 9.1 The development of a draft of the new Community Plan has taken place in parallel with fieldwork for this study. It is intended that the findings described below be used to inform the process of further refinement of the Plan, prior to its final adoption. More importantly, it should be recognised that the implementation of the Plan is an ongoing process and the findings herein should inform this process.
- 9.2 Overall, we believe that the vision developed for Argyll and Bute and the key themes within this provide a strong fit with aspirations of Panel members. Some specific issues, such as housing, employment and roads and transport, are accorded particular priority.
- 9.3 There is a majority support for the establishment of a Marine and Coastal National Park as an integral element of the “Outstanding Environment” theme. However, significant numbers remain unsure of this, suggesting a need for further profile building.
- 9.4 Whilst there is a consensus around the importance of issues such as litter control and environmental access and protection, the write-in responses to the survey suggest that there are very distinct views as to the way ahead with respect to two important issues: the planning implications of house building and the siting of wind farms.
- 9.5 There is strong support for the draft objectives that were tested under the “Vibrant Communities” theme and, in particular, in relation to access to education, promotion of inward investment, reduction in the impact of alcohol misuse and improving mental health and wellbeing. The single issue which is most likely to be seen as important is the availability of housing. There is also strong support for a number of the specific potential tasks described under this theme.
- 9.6 Support for the encouragement and integration of migrant workers within Argyll and Bute is more lukewarm, though still positive. An increase in the number of migrant workers is a cause of concern for some.
- 9.7 There is support for the draft objectives outlined under the “Forward Looking” theme and, in particular, for the improvement of transport links. The issue of roads and transportation is raised by respondents in relation to all of the key themes of the Leading Rural Area strategy.
- 9.8 Respondents also see initiatives to modernise the delivery of public services (whilst maximising local access), the adoption of new technological approaches and adoption of new environmental measures as potential elements of a “Forward Looking” theme.

- 9.9 There is a strong desire for the Plan to focus on the opportunities and challenges facing Argyll and Bute. Whilst there is a majority view that a brief written plan, with additional detail on the CPP website, would be appropriate, there is also a concern that this could lead to a lack of specificity and substance in the Plan. There is a high level of Broadband internet access and support for the CPP website to be used as an important part of the communications mix, whilst ensuring that the needs of non-internet users are met.
- 9.10 Overall, there is general acceptance that the key points of the merging Plan fit with the needs of Argyll and Bute. However, there is also a desire to see real progress in implementation and the Plan should identify explicitly how progress in its delivery will be reported to the people of Argyll and Bute.

This page is intentionally left blank

ARGYLL AND BUTE COMMUNITY PLANNING PARTNERSHIP

MINUTES of MEETING held in the COUNCIL CHAMBERS, KILMORY, LOCHGILPHEAD
on FRIDAY, 6th JULY 2007**Present:**

Councillor Dick Walsh (Chair)
 Andrew Campbell, Scottish Natural Heritage
 Raymond Park, Strathclyde Police
 Eileen Wilson, Argyll and Bute Community Planning
 Partnership
 Fiona Ritchie, Argyll and Bute Community Health
 Partnership
 Julian Hankinson, Association of Community Councils in
 Argyll and Bute
 Jennifer Swanson, Argyll and Bute Council
 Terry Markwick, Argyll and Bute Council
 Maureen Spy, Interloch Transport
 Sharron Farrell, Interloch Transport
 Brian Barker, Argyll and Bute Council
 James McLellan, Argyll and Bute Council

John Davidson, Islay and Jura CVS (Council for Voluntary
 Services)
 Sue Gledhill, HIE Argyll and the Islands
 Ken MacTaggart, Alba Consult
 David Dowie, Communities Scotland
 David McGregor, Scottish Enterprise Dunbartonshire /
 Dunbartonshire Local Economic Forum
 Geoff Calvert, Strathclyde Fire and Rescue
 David Penman, Strathclyde Fire and Rescue
 Ann Campbell, Argyll and Bute Community Health Partnership
 / NHS Highland
 Keith Miller, Forestry Commission Scotland
 Alan Morrison, Argyll and Bute Council
 Alison Debling, Argyll and Bute Council
 Jim McCrossan, Argyll and Bute Council

Apologies:

George Harper, Argyll and Bute Council
 Andy Law, Argyll and Bute Council
 Allan Brandie, Argyll and Bute Council
 Elaine C Garman, NHS Highland
 Jane Connon Fowler, Argyll and Bute Council
 Mitch Roger, Strathclyde Police
 Jane McKenzie, Argyll and Bute Council
 Susan Johnston, Jobcentre Plus
 Carl Olivarius, Argyll and Bute Council

Shirley MacLeod, Argyll and Bute Council
 Moira MacDonald, Argyll and Bute Council
 Muriel Kupris, Argyll and Bute Council
 Alasdair Oatts, Argyll and Bute Care and Repair
 Kevin O'Hare, Scottish Water
 Jacqui MacLeod, Crofters Commission
 Peter Minshall, Argyll CVS
 Bill Dalrymple, National Park
 Malcolm McFadyen, Argyll and Bute Council
 George Freeman, Argyll and Bute Council

1. WELCOME

Councillor Dick Walsh welcomed everyone to his first meeting and noted his approach to chairing the CPP would be interactive. Councillor Walsh then invited everyone present to introduce themselves and give their view on the way in which CPP was working. Those present outlined the role of their organisation and their thoughts on positive and negative aspects of community planning.

Among the points made it was noted that partners need to get out of their silos and get involved in all aspects of community planning. Community involvement was highlighted as an area for development. Details of some of the work that community planning partners have been involved with was shared and it was noted that the level of interest in partnership working was encouraging. Partners had mostly found the CPP very useful and noted that agencies needed to work together. Sharing ideas and the strengths of each organisation was noted as an important aspect of the CPP. Community representation was noted as particularly important to community planning and an area which required attention.

Cllr Walsh noted that the key to the success of the Community Planning Partnership is participation from partners and the community.

It was noted that Raymond Park would take over as Chair when Andrew Campbell stands down in October 2007.

2. MINUTES OF THE MEETING HELD ON 2nd MARCH 2007

The Minutes of the meeting held on 2nd March 2007 were accepted as an accurate record.

3. MATTERS ARISING

There were no matters arising.

4. UPDATE ON MANAGEMENT COMMITTEE MEETING HELD ON 13TH JUNE 2007

Andrew Campbell provided a verbal update on the Management Committee meeting held on 13 June 2007 and apologised for not providing a written report. Andrew reported that the Community Plan had been spiritedly discussed at the meetings on 18 April and 13 June and this had demonstrated the level of enthusiasm and interest in having all

partners' activities recorded in the Plan. Andrew questioned whether the Plan should instead highlight a limited number of achievable targets.

Andrew highlighted some of the areas that had been reported to and discussed by the Management Committee. The way in which big developments are procured could provide an opportunity for the CPP. Changes coming from the Scottish Executive are likely to affect spending priorities. There had been reports and input from the voluntary sector and housing; Marlene Baillie of Strathclyde Police had made a presentation about campus policing and the meeting noted the pilot projects in Rothesay and Dunoon secondary schools and that positive gains were to be had from this. Community engagement was recognised as a theme for all partners and consideration of how partners fully represent community aspirations, including and engaging young people.

It was noted that the outcome of the spending review was expected in October 2007.

5. BIENNIAL CONFERENCE HELD ON FRIDAY, 15TH JUNE 2007

Eileen Wilson provided a verbal update on the CPP Biennial Conference that was held on Friday 15 June 2007.

Eileen thanked everyone who attended the conference and who made it a worthwhile day. All the partners had been represented apart from the MoD. The conference was very well attended (over 100 delegates).

Eileen reported that the tone for the conference had been set by Kate Braithwaite, the Commission for Rural Community Development, Carnegie UK Trust, who presented a forward thinking, can do approach. There was input from the voluntary sector, from James Hilder, John Davidson and Pat Logan, who presented a picture of their future role being stronger and working with the CPP. In the afternoon there was dynamic debate with the Panel that included Kate Braithwaite, Andrew Campbell, Raymond Park, Strathclyde Police and CPP Management Committee Vice Chair, Fiona Ritchie, NHS Highland and Chair of Argyll and Bute CHP, Jim Mather, MSP, Jackie Baillie, MSP, and Councillor Dick Walsh. In particular, Eileen highlighted the good questions that had come from young people. All delegates were able to ask questions via the "brick wall" and a huge amount of information had been gathered this way. The relevant information from the "brick wall" will be distributed to specific partnerships that are dealing with particular issues.

Some information gathered at the conference will influence the Community Plan but these are minor changes.

The meeting recorded appreciation for Eileen and Grace Leitch and all those involved in making the conference a success and a showcase event. It was noted that the choice of speakers and layout had all been good and had worked well. The conference had endorsed the themes of the community plan.

In relation to the Community Plan, it was noted that James and Dick had engaged with the new administration at a public sector event with cabinet. The themes of greener and safer communities had been highlighted at this event and James and Dick agreed that the CPP should ensure that these are clearly identified and reflected in the Community Plan.

It was noted that Dick and James had attended a meeting, Agenda Planning for the Highlands and Islands, and agreed to lead on a joint paper from the Council and voluntary sector on the role of the third sector in the Highlands and Islands. This will be presented to the Highlands and Islands Convention in March 2008. It was noted that Kate Braithwaite has agreed to be involved in this process and is enthusiastic about her involvement.

6. COMMUNITY PLAN 2007 – 2017

It was noted that the Community Plan was not quite ready for distribution due to commitments in the Communications team. It was agreed to refer the draft plan to the Management Committee for sign off.

7. CPP BUDGET 2006-07

The CPP budget for 2006-07 was tabled for information.

8. PILOT SUSTAINABILITY SEMINAR

Jennifer Swanson presented a proposal to hold a pilot sustainability seminar in Argyll and Bute, possibly in October 2007. The aim of the workshop/seminar would be to raise awareness and delivery of practical sustainable development solutions, perhaps focusing on one community for the pilot. If successful, the model could be used through the Highlands and Islands.

There was discussion about linking the workshop/ seminar to regeneration plans to tackle poverty. There were suggestions of possible case studies, key individuals to involve, and communities to work with.

It was agreed that Jennifer should progress this, with CPP partners inputting to the process by email, and report on progress to the Management Committee meeting on 8 August 2007.

9. CAMPBELTOWN - BALLYCASTLE FERRY

Alison Debling presented a report seeking the ongoing support of the Argyll and Bute Community Planning Partnership for the reinstatement of the Campbeltown – Ballycastle Ferry service. It was noted that there had been a long campaign to try and improve the transport links between West Highlands and Northern Ireland. There was discussion about the history of the project and likely requirements for future funding. It was suggested that a strategic letter be sent and development work be undertaken by the Dalriada Development Group. It was suggested that the ferry could also take freight traffic and support the whisky sector in Islay. This would reduce heavy vehicles on the roads and reduce the long journey involved in taking whisky to bottling plants in Ireland.

It was noted that the infrastructure was in place for the ferry service and that there was an economic case that it would make a valuable contribution to the area. However, the tendering process would need to be handled well. Security concerns were raised by Strathclyde Police who advised that if the ferry went ahead they would want to put in place a unit in Campbeltown to address security.

The CPP agreed in principle to support a letter being sent to the Northern Ireland First Minister. Alison agreed to draft a letter for approval by the CPP chair.

10. EQUALITY IMPACT ASSESSMENT TOOLKIT

Jennifer presented a report on the development and circulation of the Council's Equality Impact Assessment toolkit that was available for other CPP partners to use. Those present agreed that the Equality Impact Assessment toolkit was useful and it was noted that it had been shared with NHS Highland.

It was noted that Communities Scotland had offered to host equality training for CPP partners and that this would include a session on using the Equality Impact Assessment toolkit. Partners were invited to let Jennifer know if they were interested in using the toolkit or attending such an event.

11. ARGYLL AND THE ISLANDS LOCAL ECONOMIC FORUM

Ken MacTaggart made a presentation to update partners on the work of the Argyll and the Islands Local Economic Forum. Ken outlined the strategy and objectives of the Forum and the work carried out to monitor new businesses. It was noted that there had been a slight decline in business innovation in Argyll and Bute compared with the rest of Scotland and that this would have to be examined in more detail. Ken illustrated the pattern of employment in Argyll and Bute and highlighted the area's reliance on tourism which resulted in seasonal employment. However, recently the figures show the lowest level of unemployment. Campbeltown and Islay showed the highest levels of unemployment.

Ken highlighted work to develop the digital economy and lobbying to provide broadband access to all communities. There has been a huge increase in take-up of broadband internet connection by businesses. The improvement in internet access by broadband has provided opportunities for call and contact centres to be established in Argyll and Bute. These are mostly of the helpdesk variety which provides better job satisfaction than other types of call or contact centre. There has been considerable growth in this sector in the Highlands and Islands. Businesses wanting to expand had recorded recruitment issues including child care and travel to work.

There was discussion about the need for a programme to address recruitment issues, particularly in relation to transport and child care. It was noted that the local enterprise company was in discussion about trying to resolve this. There was discussion about possible solutions that could be found by local businesses working together. Recruitment programmes have been run to support businesses such as Contact 4. It was suggested that action could be taken through the Area Strategy.

Ken's PowerPoint presentation will be circulated to CPP partners.

It was agreed that this part of the meeting programme could be used in future to identify and find solutions to similar issues.

12. COMMUNITY PLANNING ISSUES

The Chair noted that this was the last time that this reporting format would be followed for this Agenda Item.

(a) Update on CPP priorities

Health and Wellbeing Group

Ann Campbell spoke to the meeting on the activities of the Health and Wellbeing Group, copies having previously been circulated. The update was noted.

Argyll and the Islands Local Economic Forum

The report from the April 2007 meeting on the activities of the Argyll and the Islands Local Economic Forum was noted.

Dunbartonshire Economic Forum

David McGregor presented the report on the activities of the Dunbartonshire Economic Forum which had been previously circulated, and this was noted.

Strategic Housing and Communities Forum

David Dowie spoke to the meeting regarding the report on the activities of the Strategic Housing and Communities Forum which had been previously circulated, and this was noted. The requirement for a local housing strategy and development of a strategic housing investment plan were highlighted. The Chair noted that these issues will be discussed further at other meetings.

Bute and Cowal Local Community Planning Pilot

The report on the activities of the Bute and Cowal Local Community Planning Pilot was noted. With regard to the request for funding in the report, Andrew Campbell advised that the CPP was not the appropriate body to fund this but that advice had been given regarding other sources to approach. Eileen Wilson highlighted other aspects of work planned for the future.

(b) INITIATIVE AT THE EDGE

Andrew Campbell spoke about the report previously circulated regarding Initiative at the Edge on the activities of the Development Officers for the islands of Coll and Jura. This was noted.

13. FUTURE PARTNERSHIP REPORTING TO MANAGEMENT COMMITTEE

Eileen explained that in future she would contact all partnerships inviting them to report back on the Community Plan Action Plan. This would replace the reporting mechanism through the Theme Groups.

14. ADDITIONAL ITEM - RESEARCH INTO FINANCIAL etc

Brian Barker spoke about a report that had just been published by the Scottish Council Foundation, entitled *Financial Inclusion and Capability in Rural Scotland*. The key aim of the study was to improve understanding of consumer experiences with financial services, products and information/advice in diverse rural communities, including Islay.

It was noted that the report was available on the website: www.ScottishCouncilFoundation.org and that copies would be circulated to CPP partners.

15. DATE OF NEXT MEETING

The next Partnership meeting will be held on Friday, 9 November 2007 followed by a seminar on Funding.

HEALTH IMPROVEMENT SEMINAR ON ALCOHOL

A Health Improvement Seminar on Alcohol was held immediately following this meeting. Invitations had been extended to all Partners.

**Argyll and Bute
Community Planning Partnership
Community Plan
2007 - 2017**

Eileen Wilson
Community Planning Manager
Argyll and Bute Community Planning Partnership
Dalriada House
Lochnell Street
Lochgilphead
Argyll
PA31 8RT

Telephone: 01546 604593
Mobile: 07769 968098

email: eileen.wilson@argyll-bute.gov.uk or cpp.enquiries@argyll-bute.gov.uk

www.argyllandbutecpp.net

Contents

Introduction

Foreword

By Dick Walsh, leader of Argyll and Bute Council and Chair of CPP..... 2

Introduction

- What is Community Planning.....3
- Partnership Working in Argyll and Bute5
- Tackling Disadvantage.....5
- Health Improvement6
- Community Engagement.....6
- Citizens' Panel.....6
- Sustainability.....6
- Equality.....7
- Regeneration.....8

Key Facts

- Boundary map 18
- Partnership Structure
- Partnership Governance Structure - How it works
- Challenges facing Argyll and Bute.....20

Measuring Progress and Performance

- Basic Principles of the Performance Management Framework....20
- Who will monitor progress?.....21
- How will it be monitored?.....21
- CPP Web Site.....21
- Annual report and Biennial Conference.....21

Action Plan.....22

Partnerships in Argyll and Bute

You can get this document on tape, in Braille, large print and various computer formats by contacting the address below.

Contact us

Community Planning
Chief Executives Unit
Argyll and Bute Council Headquarters
Kilmory
Lochgilphead, PA31 8RT
www.argyllandbutecpp.net.uk

or phone Eileen Wilson,
Community Planning Manager on 01546 604593

Foreword



It is my pleasure to present to you the Argyll and Bute Community Plan for the period 2007 – 2017 and in so doing take this opportunity to highlight to you the importance that the Council places in the Community Planning process and how much we value the close

contact and partnership working with all agencies and groups that will ensure that we will achieve our objects and aims and an improved quality of life to all in Argyll and Bute.

This plan sets out the key priorities for the Community Planning Partnership for the next ten years and reinforces our commitment to provide for the wellbeing of our communities.

The publication of this new plan marks a significant change for the Argyll and Bute Community Planning Partnership. The previous plan recognised the benefit of partnership working and highlighted broad themes for action. This plan takes those themes forward in a positive way with a more focussed approach highlighting clear priorities identified through consultation with you. These priorities embrace Argyll and Bute's leading rural area vision and include:

- Increasing opportunities to celebrate and protect the natural environment
- Reduce the impact of deprivation
- Promote growth in the working age population
- Reduce the numbers of homeless people
- Overcome geographical constraints

Promoting the principles of Community Planning and benefit of partnership working across Argyll and Bute remains one of the key functions of the partnership and will continue to be promoted through the local press and our new website.

Consultations leading to the creation of this new plan highlighted a number of important issues such as the need for our transport infrastructure to be improved and the many issues affecting our remote and island communities. Some of these issues may take many years to resolve and the role of the Community Planning Partnership will be to lobby for change.

Community Planning is a process where co-operation and partnership working will make a positive impact on everybody's lives and help us to achieve sustainable thriving communities.

I hope you find this plan useful and informative. There will be regular updates available through the website and progress will be monitored by the partners.

On behalf of the Community Planning Partnership I would like to take this opportunity to thank all those who helped to shape this plan. We all have a role to play in Community Planning and I would urge you to consider the contents of this plan, consider how you can contribute and feedback any comments you may have.

Cllr Dick Walsh

Chair

Argyll and Bute Community Planning Partnership

Leader Argyll and Bute Council

Introduction

What is Community Planning?

*Community planning is the **process** through which public sector organisations work together and with local communities, the business and voluntary sectors, to identify and solve local problems, improve services and share resources..... The Local Government Scotland Act 2003 provides the statutory basis for community planning. It requires local authorities to initiate and facilitate community planning, and NHS boards, the enterprise companies, the police and the fire and rescue service to participate.*

(Community Planning – An Initial Review, June 06)

Community Planning is about working together to deliver better services in our communities. Public sector, private sector, community and voluntary organisations all working together to improve services for the people of Argyll and Bute.

Leading Rural Area Vision - The Argyll and Bute Community Planning Partnership has adopted the leading Rural Area Vision.



Outstanding Environment

high quality environment that is valued, recognised and protected

the environment is respected as a valued asset that can provide sustainable opportunities for business

an identity that is recognised and appreciated globally with a range of businesses that use the high quality image

an area that is accessible, yet retains its remote character.

Vibrant Communities

safe supportive communities with positive culture and sense of pride in the area

well balanced demographically with young people choosing to stay or move to the area

vibrant local economy that is based on core attributes of the area, flexible and open to new opportunities

a sense of history with a view to the future

housing that is appropriate and affordable with local people able to participate in the housing market

high quality public services and leisure/ community facilities that attract people to settle in Argyll and Bute.

Forward Looking

communities that are culturally rich with a desire to excel

proactive communities where local people and organisations look for and create opportunities

decentralised public sector with more delivery of high quality 'professional' services from Argyll and Bute

partnership working across all sectors to coordinate developments, market Argyll and Bute and remove constraints that limit possibilities

communities that learn and use that knowledge

The Argyll and Bute Community Planning Partnership currently comprises of
28 partners



These organisations work together to plan and deliver improvements for local communities. The roles and remits of the CPP are illustrated on the diagram on page * showing that as well as the groupings within the CPP there are a number of other partnerships linking in to the CPP.

Organisations and residents work together every day to improve life for all in Argyll and Bute and this joint working is as much about Community Planning as the activities of the CPP.

The role of the Community Planning Partnership is to:

- drive forward by setting a strategic direction for Argyll and Bute
- add value by working in partnership.

This is achieved by:

- Sharing good practice and learning from each other
- Communicating more effectively
- Helping and supporting each other
- Sharing resources and information
- Planning jointly

Argyll and Bute - leading Rural Area

Partnership Working in Argyll and Bute

There is a strong culture of partnership working in Argyll and Bute. No one agency or organisation working in isolation can make a real difference to local quality of life, or achieve what many people want for their communities. Partnership working is increasingly acknowledged as generating solutions and enhancing the coordination of services across organisational boundaries, enabling statutory, voluntary and community groups to work together and share resources. Community Planning partners are involved in many partnerships across Argyll and Bute, varying enormously in size and remit and being both formal and informal. Some partnerships are set up on a statutory basis, whilst others are set up to deal with specific issues or meet local needs. For a list of partnerships operational in Argyll and Bute see appendix ?.

Tackling Disadvantage

The Argyll and Bute Community Planning Partnership is committed to tackling disadvantage wherever it occurs, and regeneration work plays a vital role in this. Regeneration partnerships address the causes and effects of disadvantage and support vulnerable communities and individuals, thereby helping to ensure the sustainability of communities.

Argyll and Bute's outstanding natural environment often masks serious deprivation, as does the juxtaposition of wealthy households and deprived households across the area. There are spatial concentrations of deprivation as well as deprivation which is dispersed - but both are largely hidden.

Additional resources from the Scottish Executive have funded activities aimed at creating a sustainable transformation of those communities in Argyll and Bute that have been identified, by the Scottish Index of Multiple Deprivation <http://www.scotland.gov.uk/Publications/2006/10/13142739/0>, as being in need of regeneration. A 'Regeneration Outcome Agreement' (ROA) details the main partners and the nature of the investment. The ROAs are aimed at creating new jobs, developing leisure, learning and social activities, attracting new investment, increasing community safety, and building community capacity in these communities.

In order to address the strategic priorities of the Community Plan, it is essential that deprivation is more clearly defined and mapped to take account of the rural dimension of much of Argyll and Bute, and that resources are targeted by partners on this basis to address deprivation. Work is now being developed by the Community Planning Partnership to progress this.



Capacity Building Projects – The allocation of Community Capacity Building Funding through the CPP supported 6 projects all aimed at developing the capacity of communities across Argyll and Bute. **The Argyll and Bute Youth Participation Conference** in June 2006 gave young people the opportunity to come together, have fun and work for change. The conference gave young people the opportunity to find out more about Community planning while giving the CPP the opportunity to engage with young people. Across Argyll and Bute **Meet the Funders** events raised awareness of potential sources of funding, including income-generation and grant funding. The events provided targeted support to increase the capacity of the voluntary and community sector to become sustainable. On the Isle of Bute **Fundraising Skills in the Community** helped community groups to identify sources of funding, prepare and develop funding proposals and submit applications for funding. Other project to receive funding were the **Young Active Citizens Essential Skills** project, **Working Together a Toolkit for Kintyre** and **Support for Carers**.

DRIVESafe Initiative - On 13th April 2004, 'DRIVESafe in Argyll and Bute' was launched in Lochgilphead.

Twenty four organisations signed up to the initiative and in so doing each agreed to:

- Provide a named contact within the organisation that will monitor employee crash data
- Arrange the distribution of Road Safety materials which will be provided free of charge
- Encourage all employees to be more aware of Road Safety measures by promoting and publicising a series of themed campaigns

Since the launch of the campaign publicity material incorporating the DRIVESafe logo has been distributed to Charter organisations and is now regularly seen on vehicles across Argyll and Bute. Road safety information in relation to safe driving practices and safe driving at work has been distributed, and monitoring of employee crash data is being undertaken, with individual organisations implementing measures to address issues which these processes raise.

In some instances these measures include re-training of drivers. The DRIVESafe initiative continues to work in partnership with private and public organisations to ensure that the message is heard.

For more information on DRIVESafe in Argyll and Bute contact Carl Olivarius on 01546 604114 or email carl.olivarius@argyll-bute.gov.uk



Citizens' Panel

The Argyll and Bute Citizens' Panel was established in 2001.

There are approximately 1200 Argyll and Bute residents on the panel who agree to complete and return the surveys that are sent

to them twice a year. By getting the opinions of Argyll and Bute residents on services and issues, the community planning partners are better informed to provide services that meet the needs of the population.

Sustainability

The ability of future generations to meet their own needs is of paramount importance for the CPP and throughout all decision making processes **sustainable development** remains a core value.

We need to ensure that the decisions made today will not adversely impact on the future of communities, the economy or the environment. The Community Planning partnership has adopted a set of Guiding Principles and these are used to demonstrate a contribution to sustainable development. The Guiding Principles also underpin the Council's Corporate Plan 2006 – 2008 and the Sustainability Assessment process will help us to apply these Principles and take a long-term view.

Health Improvement

Improving health and reducing inequalities in health is a core feature of the Community Planning Partnership. The Health and Wellbeing Partnership is the focus for the Joint Health Improvement Plan (JHIP) in Argyll and Bute. The Health Improvement Fund (HIF) supports the implementation of the JHIP in the form of small grant monies allocated by the Health and Wellbeing Partnership. Local Public Health Networks aim to ensure that the JHIP is implemented to meet the needs of their communities, and to complement the work of the Regeneration Outcome Agreement.

Community Engagement

Through the partnership we are able to engage with individuals, communities and organisations to identify needs and priorities. The CPP fully endorses the **National Standards for Community Engagement** and supports partners' engagement and consultations. Through working together Community planning partners are able to consult more effectively with communities to develop community focussed service delivery.

Argyll and Bute - leading Rural Area



The Sustainability Assessment process will be used to help consider and apply the Guiding Principles to make sure that plans and projects will contribute to sustainable development. The process will be carried out at the start of developing a new policy or function or project, and when reviewing a current policy or function in order to make improvements.

Sustainability Assessment will be undertaken by officers, supervisors and managers who are:

- * Developing new policies or strategies
- * Reviewing current policies or strategies
- * Planning new projects
- * Reviewing current services.

Stakeholders need to be involved, eg individuals, community groups, voluntary organisations, public and private sectors. If partners are involved in planning or delivering the project or services then they should also participate in the Sustainability Assessment. For more information visit www.argyll-bute.gov.uk

Getting advice in Argyll and Bute - The Argyll and Bute Advice Network is a partnership of advice providers in the voluntary, public and private sectors, that aims to improve both the quality of advice and access to advice for people in Argyll and Bute. The Advice Network operates an online referral system so that people can be directed to the most appropriate advice from wherever they are. All advice providers operating in Argyll and Bute are welcome to join the Network.

For more information contact Jennifer Swanson on 01546 604298 or by email at jennifer.swanson@argyll-bute.gov.uk or visit www.argyllandbuteadvice.net

Initiative at the Edge -

The overall aim of the Initiative at the Edge /Iomairt Aig an Oir is “to encourage and support a community-led, multi-agency approach to achieving a sustainable future for selected areas designated as the most economically and socially fragile of the Highlands and Islands”. The partners are HIE, 5 Local Authorities, Communities Scotland and the Crofters Commission. The detailed objectives include: -boosting the confidence and self-belief of the people in the communities; -developing enduring structures/processes to enable communities’ requirements to be better identified and communicated to public bodies; -stimulating agencies and local authorities to work more closely with each other and with the communities, and to review and enhance their own operations in the IatE areas; -enabling a “catch-up” in terms of community and business infrastructure and services; -influencing policies towards the more peripheral areas in both the public and private sectors.



For more information on Initiative at the Edge contact Hughie Donaldson on 01967 431815 or email hugh.donaldson@hient.co.uk

Equality

In Argyll and Bute all CCP partners are committed to ensuring equality of opportunity as employers and as service providers. We are committed to enhancing relations among different groups and eradicating discrimination. Through the application of the Equality Impact Assessment toolkit we will ensure that all services are developed and provided in a non-discriminatory manner. This will also ensure that all people in Argyll and Bute have access to services according to their need. For more information visit www.argyll-bute.gov.uk

Construction Training Centre

- The formation of the Construction Excellence Partnership in Argyll was in response to both the Community Planning Partnership's desire to see the area take advantage

of the opportunities from the investment coming into the construction sector, and also in recognition of the Egan Report. The partnership includes HIE Argyll and the Islands, Fyne Homes, West Highland Housing Association, ACHA, Argyll and Bute Council, Maitland Consulting, and CITB Construction Skills. For the first three years a funded post provided the focus for communication and engagement with the business community and public sector clients. The most significant project to come from the partnership has been a funding package of approx £1m to build a local Construction Training centre in Lochgilphead which will open in August 2007.

For more information contact Lucinda Gray on 01546 602281 or email lucinda.gray@hient.co.uk



skills and confidence...members of community groups were confident in their capacity to influence and shape local and wider decision-making about their communities...(and) played active roles...concerned with employability, health and wellbeing and the environment.' (HMIE Inspection Report 2007: <http://www.hmie.gov.uk/>)

Approaches: Regeneration work can address issues on a geographic basis, tackling all aspects of disadvantage and inequality in a specific community or area; or it can work in a 'thematic' way with key issues and groups of people – on themes such as 'mental health', 'young people', 'older people' 'literacies' and many others. A thematic approach is vital in a rural area to ensure all disadvantaged individuals and families have access to the support they need, and are not further excluded by isolation. A particular strength of all regeneration work in Argyll and Bute is that it has evolved from, and will continue to be built on, a process of community engagement in which communities are equal partners and which reflects the National Standards for Community Engagement.

Plans in progress: A range of new regeneration strategies is currently being developed, including the Housing Associations' Wider Role Strategy; the NEET ('Not in Employment, Education or Training') Strategy for young people; the Youth Work Strategy; the Social Economy Partnership Strategy; the Community Learning and Regeneration Partnership Strategy and an updated Literacy and Numeracy Action Plan. These will link to the Community Plan by providing a programme of action to address the priorities and themes listed below:

Regeneration: 2007– 2012

Aim and functions: The aim of regeneration work is to build, in partnership, the capacity of individuals, groups and communities to support and sustain themselves and each other. Regeneration activity addresses key strategic issues identified through the Community Planning Partnership. These issues include: access, isolation and transport; income disadvantage; housing and homelessness; employment and employability; health inequalities; learning and training opportunities; and the cohesion and sustainability of communities. A recent inspection by HM inspectors said the following:

'Argyll and Bute's approach to integrating community learning and development with community regeneration work resulted in very effective capacity building... (and) improved services for the most disadvantaged groups in Dunoon ... (who) benefited significantly from the networks of support, information and activities that flowed from the work of partners in the Area Development Group (ADG)... Active community members received very effective support to develop their

Argyll and Bute - leading Rural Area

Key priorities for regeneration in Argyll and Bute:

- Develop and support Community Engagement Strategy by capacity building work across the area
- In collaboration with other rural areas, identify more appropriate measures to target resources to address rural deprivation
- Support social economy activity as a method of addressing deprivation and sustainability
- Improve access to learning and training opportunities, including the key areas of literacy and numeracy
- Address the range of problems attributable to isolation

Key themes for regeneration in Argyll and Bute:

- Housing and homelessness
- Health inequalities
- Young people
- Older people
- People with disabilities or health issues, including mental health; ,
- Unemployment and low income;
- Minority groupings

Successes to date:

Community Learning and Regeneration Service - HM Inspectors following a recent inspection of the Cowal area said:

'A wide range of partners were engaged through the ADG in identifying priority needs, taking action and securing improvements in regeneration areas and with priority groups. Partners demonstrated an unusually high level of confidence and trust in one another. This work resulted in improved services for the most disadvantaged groups...such as those living in the regeneration area, adults with mental health difficulties, homeless young people and the frail elderly. These groups benefited significantly from the networks of support, information and activities that flowed from the work of partners in the ADG.' **This was sector leading practice.**



Joint Health Improvement Plan (JHIP) 2006-09 - This plan identifies the health improvement priorities for Argyll in Bute for all Community Planning partners. The actions in the plan are those that specifically require partnership working and are not included in other plans. Since 2005 health improvement fund (HIF) money has been allocated by Health and Wellbeing Theme Group to support the delivery of actions in JHIP. It consists of a strategic action plan and seven local action plans developed and implemented in localities all under identified health improvement priorities updated annually. Addressing inequalities is an overarching aim in all health improvement activity. Benefits have been gained by linking up with regeneration area groups ensuring that JHIP priorities are reflected in Regeneration Outcome Agreements. The local public health networks are multi agency groups and continue to develop, using HIF to support coordination in most areas. The partnership model adopted by public health networks has proved to be particularly effective, attracting participation from local partners and community members. Mid Argyll public health network promotes participation and networking through www.argyllcommunities.org .

Examples of JHIP activities that have taken place in 2006-07

- Fruit for children in pre 5 education ➤ Helensburgh ➤ Breakfast Club in Helensburgh ➤ Self help CD rom in Helensburgh
- North Argyll Volunteer car service ➤ Argyll ➤ Swim passes Bute ➤ Alcohol awareness project Mid Argyll
- School counselling service, Oban ➤ Under 18s dances in Kintyre

Rural Service Priority Areas – Several projects in Argyll and Bute are benefiting from Closing the Opportunity Gap funding. Through the CPP funding has been secured to develop a number of initiatives to tackle rural disadvantage. The **Advice Network Online Referral Scheme** will improve access to advice services for everyone in Argyll and Bute. Community Transport is also being strengthened through support for **Interloch** a community transport initiative enabling access to services in rural Cowal and the development of a new **Jura Passenger Ferry** to Crinan. Other funding has enabled rural communities to improve facilities and develop skills.

The 'Where to Next?' Conference: Community Learning and Regeneration Strategic Board

An Argyll and Bute Community Learning and Regeneration Partnership Conference was held in March 2007, at which community representatives, regeneration practitioners, voluntary sector representatives and a broad range of partners were present. This was a two day residential conference which aimed to draft a new, outline Community Learning and Regeneration Strategy for the next four years; review current practice and structures on the basis of an evaluation report commissioned from the Scottish Community Development Centre; and identify the key Regeneration priorities for inclusion in this new Community Plan. More than 80 people participated in the conference; their evaluations reflected the view that these extremely ambitious objectives had been achieved over the two days. A recall day in the autumn will consider a full draft strategy. The conference was attended by people from the regeneration areas and by people from some of the most remote and rural parts of Argyll and Bute.

Examples of Regeneration work from Housing Association context:

Fyne Homes was able to use Wider Role funding

to support work on 'How to Harness Community Benefits from Construction' on the island of Gigha, this involved identifying methods of delivering construction work locally to address major issues in relation to housing shortages and housing below tolerable standard inherited by the trust. This work resulted in 3 contractors from the Kintyre area coming together to form a legal partnership to build 18 new houses and refurbish 12 houses. This represents building work of over £3million and has resulted in the local economy benefiting by approximately £1/2 million, the work is ongoing and there are plans to refurbish a further 12 houses over the next 12 months. The DPC Consortium has also employed one local apprentice and one labourer from the island (from a population of approximately 150).

Thus Housing Development and Refurbishment activities have had a range of spin off benefits for the local community, the local economy and the skills base locally all helping the longer term sustainability of the area.



Argyll and Bute - leading Rural Area



**ARGYLLE AND BUTE COMMUNITY REPRESENTATIVE'S FORUM
CAPACITY BUILDING VISIT TO MULL AND IONA
4 – 7 SEPTEMBER 2006**

The visit to Mull and Iona Community Trust came about as a result of discussion at the community representative's meeting in July when it was decided that the capacity within the forum could be increased by visiting other social economy projects. After a good deal of planning and the organisation of travel and accommodation twenty-two stalwart community representatives and workers from Helensburgh, Dunoon, Oban and Bute set off on Monday 4th September, hoping to return three days later, fully equipped with innovative ideas and increased knowledge which could be put to good use in their particular area.

James Hilder, Development Secretary, Mull and Iona Community Trust, played host and also made arrangements to visit a number of projects on the island. The Mull and Iona Community Trust is an independent, membership based, community charity that was established by residents of the Islands of Mull and Iona in 1997 in response to the Islands sense of isolation from decision makers and strategic bodies and an attempt to increase the capacity of the community to enable more community projects to be undertaken. It began employing staff in 1998. Since it began the Trust has helped access funding for developments worth over £4million. 17 jobs have been created on the islands and it is assisting the community with projects worth a further £2.5million.



The pace of the days was fast and furious and in total there were eight visits to community enterprises that covered varies issues ranging from the arts to the environment. At the end of each day everyone got together to review the days events and the final morning was spent with James Hilder, who recapped on what had been an extremely busy and exciting few days. Participants were encouraged to speak about what the experience had been like for them and to note down what they would like to implement within their own local area. The whole experience for many of the community representatives and workers was life changing and James Hilder's input and innovative and dynamic approach made people realise that where there is a will there is a way to make anything possible. The final word should come from a community representative, who said "I enjoyed it; it was brilliant because of what they had accomplished. I would like to see the same things happen in our area, especially around a community hall". Jim Hosie, Rosneath.



Centre for Marine Science, Dunstaffnage

Partnership working will pay big dividends to North Argyll community

Partnership working in North Argyll will invigorate the area, driving forward opportunities arising from the proposed Centre for Marine Science at Dunstaffnage, for dramatic results and future opportunities to Dunbeg, Oban and the wider area.

HIE Argyll and the Islands (HIE AandI) is leading a strategic working group, comprising Argyll and Bute Council, SAMS (UHI), Argyll College (UHI) and Dunbeg Community Council.

Its ambitious vision, to create a globally competitive biotechnology cluster in Argyll, was ignited by the established presence of the Scottish Association for Marine Science (SAMS).

“We already have a world-class facility in SAMS. Our vision is to create an outstanding marine science centre in terms of academia, location and environment. We believe the proposed Centre for Marine Science will boost the prospects of the wider Scottish ambition, which is to be a global leader in life sciences. It is our firm belief that, through the work of the partnership, we will attract the calibre of investment that is needed to establish a centre for marine science, and which, will complement other such science parks in Edinburgh and Dundee”.

Ken Abernethy, Area Director, HIEAI

SAMS is one of seven internationally recognised marine research establishments and forms the cornerstone to the vital research capacity essential to the University of Highlands and Islands Millennium Institute (UHI).

Marine biology education opportunities now cover the full range of undergraduate, postgraduate and research (BSc, MSc and PhD) and SAMS has business links in over 35 countries worldwide.

To date, significant investment has been made, resulting in a range of purpose built commercial laboratories and incubator units at the European Centre for Marine Biotechnology (ECMB).

As outlined in the Oban Action Plan, improved transport connections and access to the area, including the nearly completed upgrade and expansion of nearby Oban airport, will play their part in opening up North Argyll.

The Centre for Marine Science will link closely with other local development plans. The Dunbeg community plan includes provision to increase the level of housing, community and recreation facilities, and further business and commercial opportunities.

Gwyneth Neal, chair of Dunbeg Community Council said: “The proposed Marine Science Park and the expansion of the UHI is a brilliant opportunity for Dunbeg and the wider community, but it is also a challenge.

“The proposed changes will drastically alter the landscape, and although village residents have expressed concern, they see the need for improved educational facilities and better employment prospects in our community”.

Dunbeg Community Council has been working for a number of years to improve their local facilities. Mrs Neal continued: “As the increase in population leads to a call for a wider range of sports and social activities, Dunbeg community will work hard to incorporate the needs of the enlarged community in future plans for the development of the social life of the village”.





3 Islands Partnership - Life can be difficult at the best of times but for the Islands of Islay, Jura and Colonsay geography makes contact with the mother council Argyll and Bute even more difficult. Now with the opening of the 3 Island partnership things have just got much better. The partners are AIE and Argyll and Bute council with some input from the health board. The 3 Islands Partnership Servicepoints have enabled islanders to access local, national and international services without the need for extensive and costly travel. The use of video conferencing technology to overcome the disadvantages of remoteness has been welcomed by all three island communities. Servicepoints are also being used to access library catalogues whilst Farmers enjoy using these links to places like Brussels. The innovative use of local community development companies to provide council services has given those communities ownership of the whole process.

For more information contact Alison Younger on 01546 604558 or email alison.younger@argyll-bute.gov.uk



The Helensburgh Partnership was formed in 2006 by Scottish Enterprise Dunbartonshire and Argyll and Bute Council to seek to address the perceived decline of Helensburgh as both a vibrant town and a tourist destination. Core funding for the Partnership has been secured for four years. The Partnership is governed by a Partnership Board which, in addition to membership from the funding bodies, includes representation from the Community Council, Retailers Association and the Chamber of Commerce, and is chaired by an independent Chair.

The key areas of focus of the Helensburgh Partnership are the potential for development at the Pierhead, the provision of sustainable retail trade and provision of business space, all with the ultimate aim of creating a sustainable and vibrant town.

A Partnership Action Plan has been produced and a series of exercises is underway to provide baseline information and evidence of opportunities. The four key studies are:-

Traffic Management Study to assess the traffic movements throughout the town and options for pedestrianisation.

Retail Study to assess the current retail provision in the town, opportunities for further retail development and assessment of retail leakage to other towns.

Hotel and Leisure Study to assess the potential demand for additional hotel and leisure facilities.

Residential Market Study to assess the demand for residential properties which may be developed as part of a mixed use development.

In addition, a Development Framework for the Pierhead will be developed in consultation with partners and Luss Estates as co-owners of the land.

Mid Argyll Community Hospital and Integrated Care Centre

The new Mid Argyll Community Hospital and Integrated Care Centre was formally handed over in July 2006 and primarily replaced an old wooden “fever” hospital which was over 100 years old. Previously, services such as Care of the Elderly, Radiography, Physiotherapy, Dental and other Allied Health Professionals were based in outlying buildings across the town/Lochgilphead Hospitals’ Campus. The new hospital has a total of 45 beds and was designed as a “one stop shop” for local residents of Mid Argyll, housing all health and social care services under one roof.

The purpose of the project was to enable and facilitate fundamental change in the way in which health and social care is delivered to the people of Mid Argyll.

Philosophy: The shaping of health and social care services around the needs of patients and clients through the development of partnerships and co-operation between patients, their carers and families and NHS staff; between the local health and social care services; between the public sector, voluntary organisations and private providers to ensure a patient-centred service. Overall, the project aimed to substantially increase services and the amount of care that is delivered locally by establishing a new service model and facilities that can support it effectively.

Project objectives

- To enable local service providers to supply a modern service that integrates primary care, community health and hospital and social services.
- To focus services on health maintenance, promotion and ill health prevention.
- To provide accessible services.
- To maximise clinical effectiveness through developing new and innovative models of service delivery and new ways of working that put the patient at the centre of the service.
- To improve the quality of the service available to the local population by providing modern purpose built facilities and investing in our workforce.
- To enable local service providers to supply an efficient and effective service.
- To provide flexibility for future change.
- To provide a facility that is acceptable to patients, staff and public.
- To provide a contemporary and modern facility, which will support Health and Social Care services over at least the next 30 years.

LAYOUT

The new Mid Argyll Community Hospital and Integrated Care Centre has two floors. All departments are accessed from the Main Entrance. Locations per floor are as follows:

UPPER GROUND FLOOR consists of Main Entrance /Reception/Waiting, Public/ Staff Coffee Bar/Dining, GP Practice, Practice Nurses, Social Work, X-Ray, Speech and Language Therapy, Dentist, Podiatry, Audiology. Community Nursing Services including Specialist Nurses and Child Health, Accident and Emergency, Pharmacy, Library, Meeting Rooms, Glenaray Ward (Acute Ward – 15 beds), Craignish Ward (Maternity Unit – 2 beds), Scottish Ambulance Service

LOWER GROUND FLOOR accommodates Physiotherapy, Occupational Therapy, Day Unit, Knapdale Ward (Dementia Unit – 12 beds), Glassary Ward (Care of the Elderly Unit – 16 beds) and the Mortuary





Communities Scotland,
working in partnership
with Argyll and Bute

Council, invested a total of £20.247million within Argyll and Bute in 2006/7. This allowed starts on a total of 203 affordable homes to be approved. This compares very favourably with the norm of around 150. In the main, these houses will be provided via local RSL'S and will significantly contribute towards targets for the provision of affordable housing set within the Council's Local Housing Strategy. While the vast majority will be for social renting, Communities Scotland's investment has also permitted starts on approximately 51 properties for Low Cost Home Ownership. The provision will help to sustain Communities throughout Argyll and Bute.



Mull and Iona Progressive Care

Centre. This is a partnership project, the partners are, Argyll and Bute CHP, Argyll and Bute Council, West Highland Housing Association, Communities Scotland and the Mull and Iona Progressive Care Group. All working together in partnership and jointly funding a new Progressive Care centre at Craignure, Mull, which incorporates the community Hospital for Mull and 12 residential accommodation housing units, integral to the building, designed to house elderly Island residents with high dependency care requirements. These are rented by the residents from West highland Housing Association, and are staffed by AandB Council Social works department, supported by NHS nursing staff

Are you looking for funding for your project?



If so you can use our free online funding search tool detailing:

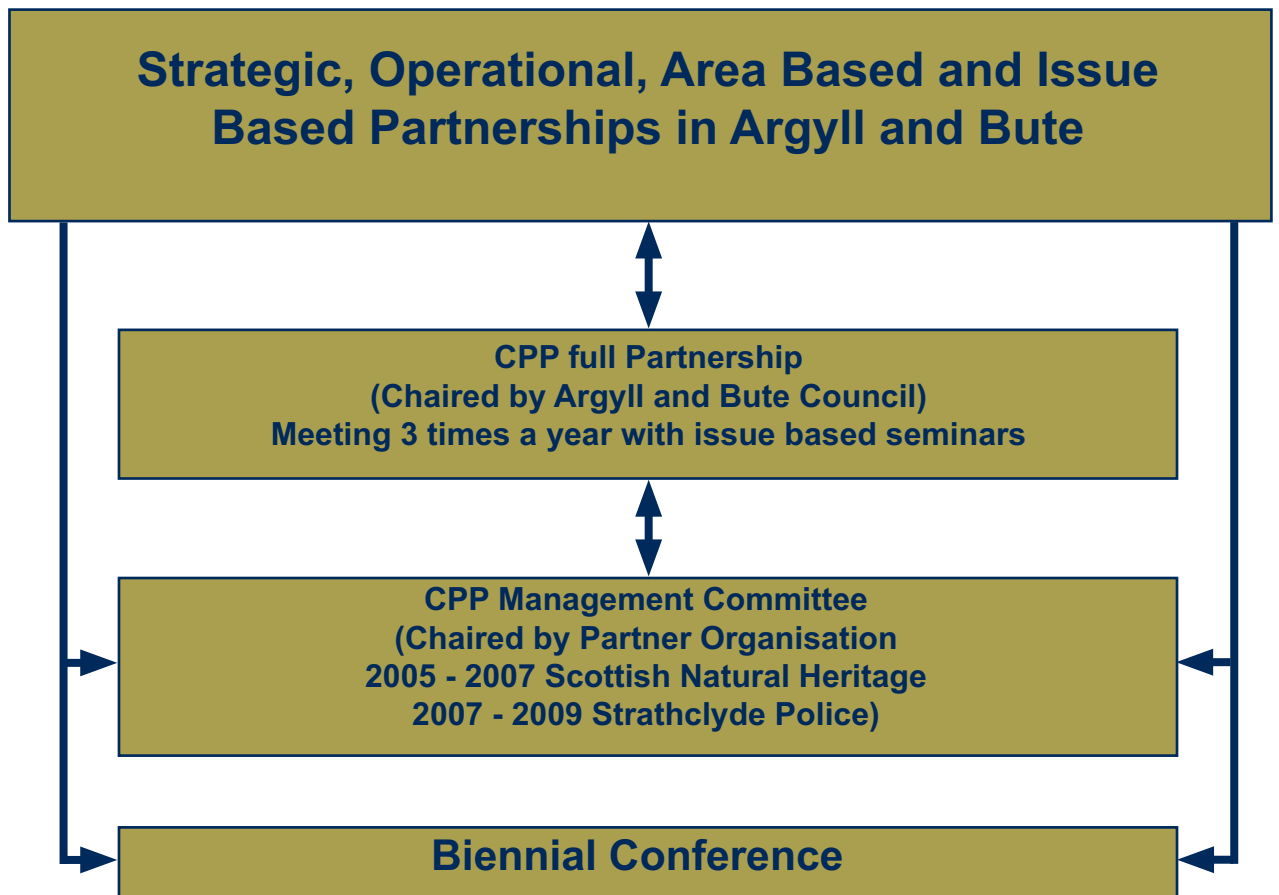
- Information on over 4,000 grants, loans and other incentives.
- Rapid identification of funding sources specific to your organisation or project.
- Wide range of funding opportunities.
- Up-to-date, accurate information.
- Easy to use.

Grantnet is a user-friendly service, which can help you to find the funding sources available for your project. All you need to do is answer a few simple questions about yourself and your project , Grantnet will then provide you with details of all the schemes available.

Once you have registered with Grantnet, you will be e-mailed a password which will allow you to access the database. Having logged into the system you must answer a few simple questions about your organisation and the project which you wish to undertake; Grantnet will then provide an overview of all the schemes available.

Community Planning Partnership Structure

The Community Planning Partnership structure has changed as partnership working has been increasingly acknowledged as generating solutions and enhancing the coordination of services across organisational boundaries, enabling statutory, voluntary and community groups to work together and share resources. No one agency or organisation working in isolation can make a real difference to local quality of life, or achieve what many people want for their communities. Community Planning partners are involved in many partnerships across Argyll and Bute, varying enormously in size and remit and being both formal and informal. Some partnerships are set up on a statutory basis, whilst others are set up to deal with specific issues or meet local needs. As a result of this the CPP structure has changed and is illustrated below:



This revised community planning structure acknowledges the importance of partnership working in Argyll and Bute and enables the CPP to communicate with all partnerships. This structure also gives partnerships the opportunity to communicate with the CPP Management Committee and with the wider partnership through the Biennial Conferences.

Partnership Governance Structure - How it works

Community Planning Partnership Management Committee

Strategic

- Develop and set out a joint vision with agreed objectives for Argyll and Bute
- Define outcomes of performance for the CPP along with contributions expected from partners and partnerships
- Act as key consultative group for major policy development

Governance

- Identify and secure resources necessary to achieve agreed outcomes
- Influence the national agenda to ensure Argyll and Bute get a fair slice of the cake
- Co-ordinate Argyll and Bute's responses to national issues

Performance management

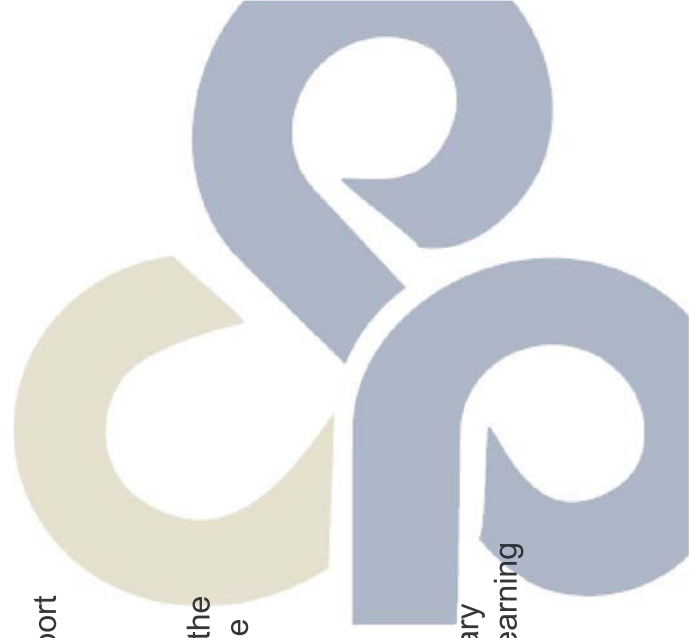
- Monitor and evaluate progress
- Report progress to partners and wider community. Develop processes which maintain regular and effective means of communication between partners and partnerships
- Ensure partner organisations adopt community planning principles
- Celebrate achievements of the CPP through Biennial Conference and production of Annual Report

Support for the Structure

The Community Planning Partnership will be supported by the Council's Chief Executive's Unit and the CPP Management Committee who will liaise closely with partner policy and planning officers and the Community Planning Manager

Support for Communities

Individuals and communities involved in community planning need help and support to build their knowledge, skills and confidence. The Council's Community Learning and Development Strategy, developed in partnership with the voluntary sector have the remit to build the capacity of the voluntary sector. The development and implementation of the strategy will be overseen by the Community Learning and Regeneration Strategic Board.



Argyll and Bute CPP and se

Argyll and Bute Council
Argyll and Bute Volunteer Centre
Argyll Community Housing Association

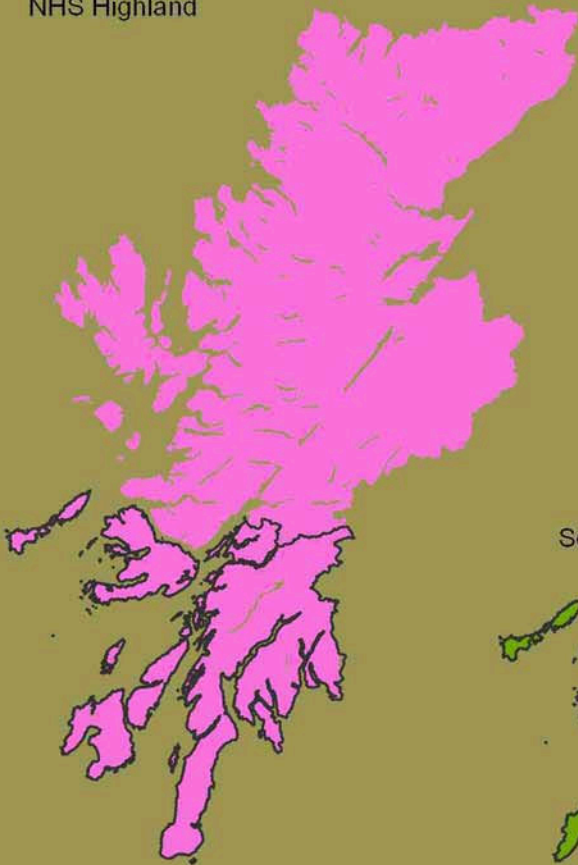
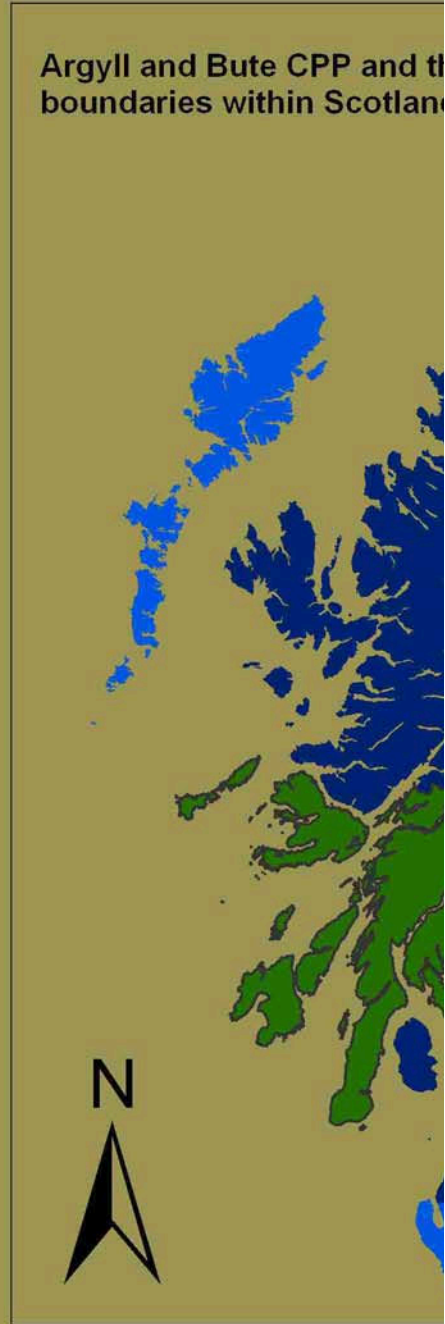
VisitScotland



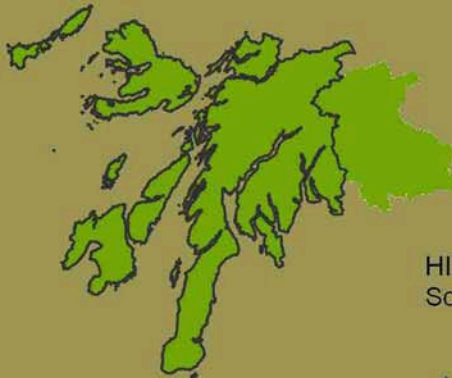
Argyll and Bute CPP and the
boundaries within Scotland

NHS Highland

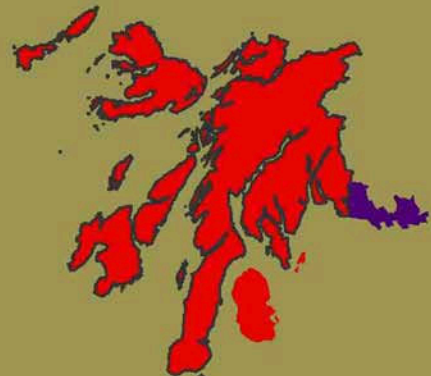
Communities Scotland



Scottish Natural Heritage



HIE Argyll and the Islands
Scottish Enterprise Dunbartonshire



This map is reproduced from Ordnance Survey material with the permission of Ordnance Survey on behalf of the Controller of Her Majesty's Stationery Office © Crown copyright. Unauthorised reproduction infringes Crown copyright and may lead to prosecution or civil proceedings. Argyll and Bute Council. License Number 100023368. 2007.

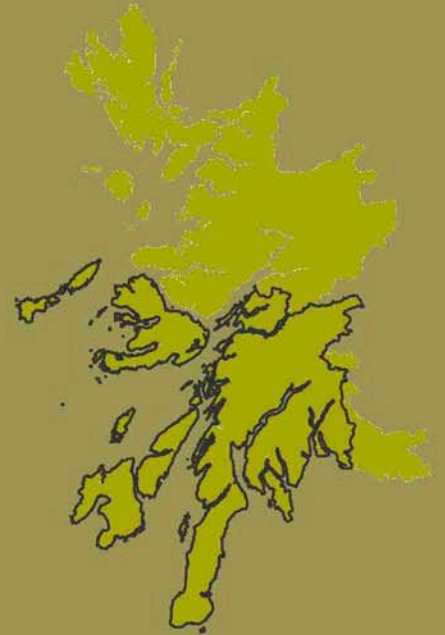
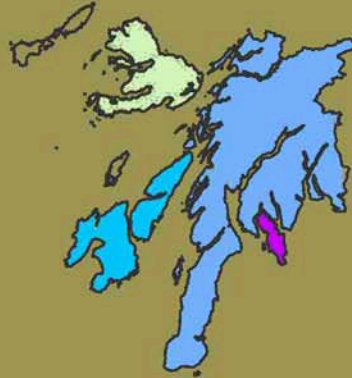


Selected partners' boundaries



Scottish Environmental Protection Agency

Argyll CVS
Bute Community Links
Islay and Jura CVS
Mull and Iona Community Trust



Strathclyde Police (Argyll and Bute CPP area is covered by 'L' Division)
Strathclyde Fire & Rescue (The CPP area is covered by Argyll and Bute Area)



Other partners not shown:
Calmac
Crofters' Commission
Job Centre Plus
Ministry of Defence
Dunbritton Housing Association
Fyne Homes
West Highland Housing Association

Challenges Facing the CPP

▪ Increasing older population

People are living longer and the number of older people in Argyll and Bute is set to rise steadily. This will place increasing burdens on health and care services.

▪ Declining younger population

The percentage of the population of working age is expected to drop significantly. This puts pressure on employers to find suitable staff and the continuing reduction in the school age population generates debate on the use of school buildings in Argyll and Bute.

▪ Deprivation

Although our approach is to challenge deprivation across Argyll and Bute certain communities have been identified as being at more risk and having multiple issues. The challenge in Argyll and Bute will be to ensure that hidden deprivation is brought to the forefront and resources are allocated accordingly.

• Transport Infrastructure – lifeline services

Transport links continue to be in need of major upgrading and this places significant constraints on the development of the economy in Argyll and Bute.

• Housing – land availability/ supporting infrastructure

Pressures on affordable housing will impact on the ability of Argyll and Bute to address key issues such as the ageing population.

• Public Sector Reform – maintaining local governance and control of public services

There is a risk that Argyll and Bute could become marginalised.

All of these and other challenges have been taken into consideration by the Community Planning Partnership and form the basis for debate and consultation. The Action Plan reflects these and identifies issues to be addressed by the partnership over the next five years.

Measuring Progress and Performance

We need to be able to measure the progress that we are making. We will develop a monitoring framework to assess the impact of community planning in Argyll and Bute. In the future as targets are being reviewed we aim to include community inputs when setting objectives. We will do this by using Local Community Planning Group established in each of the administrative areas of Argyll and Bute. Over time community members who participate in these groups will become more familiar with the processes and ethos of community planning and the partner organisations. Local knowledge will enhance the process of objective setting.



Argyll and Bute - leading Rural Area



Basic principles of the Performance Management Framework

Community Planning is an ongoing process and it is the duty under the local Government in Scotland Act 2003 that Community Planning Partnerships develop monitoring, reporting and evaluation processes. Some key aspects of the framework are:

- There will be commitment from all the partners to adopt a performance culture
- We will actively support continuous improvement
- We will monitor and report on our overall performance
- We will make best use of our assets
- We will have detailed and realistic plans

Who will monitor progress?

Through continuously planning, delivering and reviewing service performance the Community Planning Partnership Management Committee will be able to monitor the progress of this Community Plan. The Community Planning Partnership will receive updates from the relevant partnerships working towards addressing the identified Community Planning priorities.

How will progress be monitored?

Measuring the progress of the Community Plan enables us to show where the plan has made a real difference. To do this we will identify key performance indicators ensuring that outcomes can be measured over time.

Website

The Community Planning Website – www.argyllandbutecpp.net.uk – will continue to provide a comprehensive and regularly updated news and information service. The site also gives links to other partnerships and organisations in Argyll and Bute.

Annual Report and Biennial Conference

The Community Planning Partnership is committed to keeping residents of Argyll and Bute informed of progress that is made. This will be achieved through the website, local and national press and the publication of the Annual Report. The annual report will highlight achievements and monitor the progress of the Community Planning Partnership in Argyll and Bute.



Superintendent Raymond Park, Strathclyde Police (left) will be taking over from Andrew Campbell of SNH as Chair of the Community Planning Partnership Management Committee in October 2007

The Biennial Conference enables the partnership to review progress, celebrate successes and share examples of good practice in partnership working. In 2007 the Biennial Conference will take place in Rothesay.

COMMUNITY PLANNING PARTNERSHIP ACTION PLAN

OUTSTANDING ENVIRONMENT

Vision	Topic	Aim	This will be achieved by:	Outcomes
OUTSTANDING ENVIRONMENT	Natural environment	To increase opportunities to celebrate and protect the natural environment	<input type="checkbox"/> Promoting the Sustainable Marine Environment <input type="checkbox"/> Promoting investment to expand tourism	<input type="checkbox"/> Increase in social and economic activity around marine environment <input type="checkbox"/> International recognition of Argyll and Bute as a high quality land and water based tourism destination
	Climate Change	To assist the Scottish Executive to achieve the renewables target for Scotland	<input type="checkbox"/> Enhancement of grid capacity <input type="checkbox"/> Promoting investment that doesn't compromise natural environment	<input type="checkbox"/> Argyll and Bute making a significant contribution to renewable electricity production for Scotland and the UK

Main areas of partner activity	<ul style="list-style-type: none"> Biodiversity Built Environment and Heritage Outdoor Access Waste Management Open Spaces Access Forest and Woodland 	<ul style="list-style-type: none"> Climate Change Energy and Waste Efficiency Water environment Coastal Protection Recycling Pollution Transport links 	
Supporting Partnerships	<ul style="list-style-type: none"> Argyll and Bute Agricultural Forum Argyll and the Islands Economic Forum Dunbartonshire Economic Forum Scottish Islands Network Argyll and Bute Local Access Forum 	<ul style="list-style-type: none"> Argyll and Bute Biodiversity Partnership Dunoon and National Park Gateway Argyll and the Islands, Loch Lomond, Stirling and the Trossachs Tourist Board 	
Suggested Outcome Measures	<ul style="list-style-type: none"> SSMEI pilot project completed Implementation of Local Transport Strategy Local authority area's share of Scottish tourism expenditure Funding secured to renovate/maintain facilities for arts and other cultural activities Number of tourism related businesses and people employed by those businesses Visitor spend Areas share of tourism spend increased ahead of national trend 		

VIBRANT COMMUNITIES

VIBRANT COMMUNITIES			
Culture and arts	To increase opportunities to celebrate our culture and heritage	<ul style="list-style-type: none"> <input type="checkbox"/> Encouraging and promoting activities and events <input type="checkbox"/> Developing opportunities to support and promote built environment and heritage 	<ul style="list-style-type: none"> <input type="checkbox"/> Availability of facilities to support arts and cultural activities both locally and nationally <input type="checkbox"/> International recognition of Argyll and Bute's cultural importance
Regeneration	To reduce the impact of deprivation and promote new opportunities for regeneration	<ul style="list-style-type: none"> <input type="checkbox"/> Identifying and highlighting the need for national action to target multiple deprivation in remote, rural and island communities. <input type="checkbox"/> Working with communities, both urban and rural, to identify hidden deprivation <input type="checkbox"/> Targeting of resources by partners to areas of need 	<ul style="list-style-type: none"> <input type="checkbox"/> National recognition of rural deprivation issues and the key differences compared to urban areas <input type="checkbox"/> More investment in supporting regeneration activities across Argyll and Bute
A robust and dynamic economy	To promote growth in the working age population	<ul style="list-style-type: none"> <input type="checkbox"/> Implementing a range of programmes to reduce the numbers of young people who are not in education, employment or training <input type="checkbox"/> Develop initiatives to attract and retain young people to live and work in the area <input type="checkbox"/> Developing and updating the skills of local communities <input type="checkbox"/> Harnessing inward migration 	<ul style="list-style-type: none"> <input type="checkbox"/> Growth in career development opportunities through expanded business base <input type="checkbox"/> Potential NEET pupils are identified and supported into employment, education and training <input type="checkbox"/> Decrease in proportion of young people leaving area for work and/or training opportunities <input type="checkbox"/> Integration of economic migrants with local communities and effective use of their skills
	To improve access to FE and HE	<ul style="list-style-type: none"> <input type="checkbox"/> Developing initiatives with Argyll College and other FE providers <input type="checkbox"/> Maximising links between FE and Universities 	<ul style="list-style-type: none"> <input type="checkbox"/> Relevant accessible learning opportunities are available to school leavers and adult learners
Housing	To promote inward investment	<ul style="list-style-type: none"> <input type="checkbox"/> Maximising the accessibility of strategic sites for business <input type="checkbox"/> Encourage relocation of public sector jobs 	<ul style="list-style-type: none"> <input type="checkbox"/> New businesses locating in Argyll and Bute <input type="checkbox"/> Increase in senior public sector jobs based in Argyll and Bute
	To increase availability of housing	<ul style="list-style-type: none"> <input type="checkbox"/> Increase awareness of housing options <input type="checkbox"/> Increase supply of housing options across all tenures and sectors of the housing market 	<ul style="list-style-type: none"> <input type="checkbox"/> Reduction in the numbers of people becoming homeless
Healthy and Safe Communities	To reduce the numbers of homeless people	<ul style="list-style-type: none"> <input type="checkbox"/> Focus on prevention of homelessness by all partners <input type="checkbox"/> Delivery of high quality information and advice to those at risk of becoming homeless 	<ul style="list-style-type: none"> <input type="checkbox"/> Improved access to quality housing information, advice and support <input type="checkbox"/> Reduction in duration of homelessness
	To reduce the negative impact of substance misuse	<ul style="list-style-type: none"> <input type="checkbox"/> Establish Argyll and Bute ADAT <input type="checkbox"/> Continue to develop and implement strategies for tackling drug and alcohol problems. 	<ul style="list-style-type: none"> <input type="checkbox"/> Reduce levels of substance misuse <input type="checkbox"/> Improved access to drug and alcohol services and support

<p>Main areas of partner activity</p>	<ul style="list-style-type: none"> • Arts and Culture • Community Engagement • Antisocial Behaviour • Economic and Business Development • Employment and unemployment • Criminal Justice • Enterprise • Financial Inclusion • Healthy Lifestyles • Housing • Child Protection • Community Safety • Digital Inclusion • Youth Engagement • Community Facilities 	<ul style="list-style-type: none"> • Social Economy • Training and Skills Development • Vocational Education • Accident Prevention • Choose Life • DRIVESafe • Health Improvement • Mental Health • Homelessness • Domestic Abuse • Community Learning and Development • Community Based Learning • Volunteering • Community Engagement
<p>Supporting Partnerships</p>	<ul style="list-style-type: none"> • Argyll and Bute ADAT • Argyll and Bute Youth Forum • Argyll and the Islands Economic Forum • Dumbartonshire Economic Forum • Health and Wellbeing Partnership • Campbelltown Area Development Group • Ardselate, West Milton and the Glebe Area Development Group • Bute Area Development Group • Argyll and Bute Community Health Partnership • HOMEArgyll • Argyll and Bute Health and care Strategic Partnership • Argyll and Bute Community Safety Partnership • Argyll and Bute Social Economy Partnership 	<ul style="list-style-type: none"> • Islay Healthy Living Centre • Argyll and Bute Advice Network • Argyll and Bute's Children • Housing and Communities Partnership • Bute Healthy Living Centre • Community Learning and Regeneration Strategic Group • Argyll and Bute Young Scot/Dialogue Youth • Argyll and Bute Partnership Against Domestic Abuse • Kintyre Healthy Living Partnership • Helensburgh Partnership
<p>Suggested Outcome Measures</p>	<ul style="list-style-type: none"> ▪ Proportion of 16-19 year old NEET ▪ Increase in the proportion of working age people contributing to a non-state pension ▪ Hard to fill vacancy rate ▪ Skills shortage vacancy rate ▪ Number of people receiving job related training ▪ Percentage increase in uptake to Further and Higher education ▪ Number of people returning to learning ▪ Availability of commercial units ▪ Average earnings ▪ Number of people being readmitted to mental health services within 28 days of previous admission ▪ Number of suicides 	<ul style="list-style-type: none"> ▪ Households assessed as homeless or potentially homeless ▪ Appropriate number of affordable houses provided by RSLs and through new private housing schemes ▪ Number of community build projects enabled through release of land ▪ Health improvement project activity and investment in the JHIP across Argyll and Bute and within disadvantaged communities. ▪ Incidences of people exceeding weekly sensible drinking levels ▪ Increase numbers of those accessing drug and alcohol misuse services ▪ Proportion of population being prescribed drugs for anxiety, depression or psychosis ▪ Growth in businesses (numbers and size)

FORWARD LOOKING

FORWARD LOOKING	Transforming Public Services	To make it easier and more efficient for people to interact with public service providers	<ul style="list-style-type: none"> <input type="checkbox"/> Promoting public sector integration across service providers in Argyll and Bute – initially focusing on sharing information and developing opportunities for shared delivery of services <input type="checkbox"/> Establishing Public Sector Property Group to rationalise and develop public sector assets 	<ul style="list-style-type: none"> <input type="checkbox"/> Single points of contact in main towns to ease access to services for the public and provide a better coordinated response for people needing to access more than one service <input type="checkbox"/> Improved access to information
	Better connections	To overcome geographical constraints that make people's lives difficult or which hinder investment by businesses or public sector organisations	<ul style="list-style-type: none"> <input type="checkbox"/> Developing infrastructure for new patterns of working – physical improvements, changes to public transport and new ways to access services <input type="checkbox"/> To increase broadband access and connections 	<ul style="list-style-type: none"> <input type="checkbox"/> Improved access to services – either through remote access or improved transportation infrastructure <input type="checkbox"/> Increase in home and remote working <input type="checkbox"/> Improved broadband connections for service providers and customers
Main areas of partner activity	<ul style="list-style-type: none"> • Economic and Business Development • Enterprise • Training and Skills Development • Integrated Planning 		<ul style="list-style-type: none"> • Joint Futures • Community Regeneration • Digital Inclusion • Working Together 	
Supporting Partnerships	<ul style="list-style-type: none"> • Construction Excellence Partnership • WHELK Leader+ European Funding Partnership • Argyll and the Islands Economic Forum • Dunbartonshire Economic Forum • Kintyre Initiative Working Group 		<ul style="list-style-type: none"> • Cowal Landscape Partnership • Bute Beyond 2000 • Dunoon and National Park Gateway • Helensburgh Partnership 	
Suggested Outcome Measures	<ul style="list-style-type: none"> • Data sharing processes established • Common access points to services • Reduction in delayed discharges • Increase in locally coordinated public spending 			

partner	website
Argyll and Bute Council	www.argyll-bute.gov.uk
NHS Highland	www.nhshighland.scot.nhs.uk
Argyll, the Isles, Loch Lomond, Stirling and the Trossachs Tourist Board	www.visitscottishheartlands.com
Careers Scotland	www.careers-scotland.org.uk
Forestry Commission Scotland	www.forestry.gov.uk/scotland
Jobcentre Plus	www.jobcentreplus.gov.uk
Scottish Enterprise Dunbartonshire	www.scottish-enterprise.com/dunbartonshire www.local-economic-forum.com/ie/index.asp
Scottish Water	www.scottishwater.co.uk
Argyll and Bute Volunteer Centre	www.volunteerargyllandbute.org.uk
Argyll and Bute Association of Community Councils	www.aabcc.btik.com/p_Home.ikml
Bute Community Links	
Communities Scotland	www.communitiesscotland.gov.uk
Fyne Homes	www.fynehomes.org.uk
ACHA	www.acha.co.uk
West Highland Housing Association	www.westhighlandha.co.uk
Dunbritton Housing Association	www.chconline.org.uk
Loch Lomond and the Trossachs National Park	www.lochlomond-trossachs.org
Scottish Environment Protection Agency	www.sepa.org.uk
Strathclyde Fire and Rescue	www.strathclydefire.org
Argyll and the Islands Enterprise	www.hie.co.uk
Argyll CVS	www.argyllcommunities.org/argyll
Caledonian MacBrayne	www.calmac.co.uk
Crofters Commission	www.crofterscommission.org.uk
Islay and Jura CVS	www.argyllcommunities.org/islay
Ministry of Defence	www.mod.uk
Scottish Natural Heritage	www.snh.org.uk
Strathclyde Police	www.strathclyde.police.uk
Initiative at the Edge	www.initiative-at-the-edge.org.uk
3 Islands Partnership	www.colonsay.org.uk www.islay.co.uk www.juradevelopment.co.uk
SERPID	www.scotland.gov.uk

This page is intentionally left blank

Strategic Partnerships:

- Argyll and Bute Agricultural Forum
- Argyll and Bute Childcare Partnership
- Argyll and Bute Community Health Partnership
- Argyll and Bute Community Representatives Strategic Forum
- Argyll and Bute Health and Care Strategic Partnership
- Argyll and Bute Housing and Communities Forum
- Argyll and Bute Partnership Against Domestic Abuse (ADA)
- Argyll and Bute Social Economy Partnership
- Argyll and Bute Youth Forum
- Argyll and Bute's Children
- Argyll and the Islands Local Economic Forum
- Community Learning and Regeneration Strategic Board
- Community Safety Partnership
- Dunbartonshire Local Economic Forum
- Health and Wellbeing Partnership
- Scottish Islands Network
- WHELK Leader+ European Funding Partnership

Operational Partnerships:

- Argyll and Bute Advice Network
- Argyll and Bute Local Access Forum
- Argyll and Bute Local Biodiversity Partnership
- Argyll and Bute Social Enterprise Network
- Argyll Marine Special Areas of Conservation
- Construction Excellence Partnership
- HOMEargyll
- Initiative at the Edge
- Sports and Physical Activity Partnership
- Young Scot / Dialogue Youth

Area / Issue Based Partnerships:

- Ardenslate, West Milton and the Glebe Area Development Group
- Bute Area Development Group
- Bute Beyond 2000
- Bute Healthy Living Initiative
- Campbeltown Area Development Group
- Cowal Landscape Partnership
- Discover Bute Landscape Partnership
- Dunoon and National Park Gateway
- Helensburgh Partnership
- Kintyre Healthy Living Partnership
- Kintyre Initiative Working Group



argyll and bute
communityplanningpartnership

Partnerships

To have information about your partnership added to this poster please contact Eileen Wilson, Community Planning Manager at 01546 604593 or by email at eileen.wilson@argyll-bute.gov.uk

Partnerships in Argyll and Bute

Strategic

Argyll and Bute Agricultural Forum - Argyll and Bute Agriculture Forum purpose is to: awareness of agricultural issues across the area, to act as a forum for discussion about agricultural issues, to promote the sustainable development of agriculture and to create a partnership opportunity for all agencies with an interest in land use sectors to work together. Contact - Fergal Younger, fergus.younger@bsac.co.uk

Argyll and Bute Childcare Partnership - Argyll and Bute Childcare Partnership aims to bring together a wide range of providers and service users in the public, private and voluntary sectors in a spirit of operation and genuine partnership. Using the shared knowledge, commitment and resources of partners the partnership promotes the expansion of high quality early education and childcare in Argyll and Bute. The partnership also addresses strategically the identified needs of children and families in Argyll and Bute seeking access to and information about early education and childcare services. The Children's Partnership plans and develops early education and childcare services as part of the integrated planning framework for children and young people's services in Argyll and Bute, ensuring that this plans for every child in Argyll and Bute enhances the care, play and learning together of all children in Argyll and Bute recognising the special needs of particular individuals and groups. Contact - Alison Mackenzie, Principal Officer Childcare and Education, alison.mackenzie@argyll-bute.gov.uk

Argyll and Bute Community Health Partnership - Argyll and Bute CHP provides primary care and community services in Argyll and Bute and some acute services, including a wide range of out-patient and after hours services. Contact - Oban, Lorn and the Isles, Mid Argyll, Kintyre and Islay, Central and West Argyll and Helmsburgh and Lomond. Contact - David Ritchie, Communications Manager, 01436 655040, David.ritchie@ahs.nhs.net

Argyll and Bute Community Representatives Strategic Forum - The Community Representatives Strategic Forum is a constituted group that meets on a quarterly basis to network, share good practice and for training purposes. The areas represented by the community representatives are the community regeneration areas of Ardara, West Milton and the Gلبe, Dunrobinlochroy on Bute Dalriada/Milkennoe, Campbelltown/Kilchreoch/Craigenden, Garabchoisead and Rosneath. Helmsburgh/Contact - Eileen Bellehew, eileen.bellehew@argyll-bute.gov.uk

Argyll and Bute Health and Care Strategic Partnership - The Argyll and Bute Health and Care Partnership is the strategic working forum between the council and NHS Highland / Argyll and Bute CHP. Led by senior members and officers of the Council including the Leader, Spokesperson for Community Services, Chief Executive and Director of Community Services. From the NHS, General Manager and Clinical Director of Argyll and Bute CHP and Director of Community Care NHS Highland. Partnership manages all issues relating to: Joint Service Planning and Service design / re-design; Integration of Services and Management structures; Joint financial planning including resource release proposals; All issues relating to the Joint Performance Indicators and Assessment Framework; (PIAF) e.g. Delayed Discharge, Local Improvement Targets/Contact - Council: Douglas Hendry, Director of Community Services, douglas.hendry@argyll-bute.gov.uk and James Robb, Head of Integrated Care/jim.robb@argyll-bute.gov.uk and Fiona Ritchie, Argyll and Bute CHP General Manager, f.ritchie@hhs.nhs.net and Josephine Bown, Argyll and Bute Head of Integrated Care, josephine.bown@hhs.nhs.net

Argyll and Bute Housing and Communities Forum - The Argyll and Bute Housing and Communities Forum was established in 2006, following the merger of the Strategic Housing Forum with the Community Planning Partnership Sustaining Our Communities Culture and Environment theme group. The core membership currently comprises over 22 individual representatives from around 12 separate partner organisations with over a dozen further additional members who participate on an ad hoc basis. Membership reflects a range of interests from national and local perspectives and statutory, private or voluntary sectors. The partnership has an extended remit to monitor, and support the development and implementation of, a range of plans and strategies relevant to housing, land use, infrastructure capacity, and community development, sustainability and engagement. These include: the Local Housing Strategy; the Homeless Strategy; Supporting People Strategy; Fuel Poverty Strategy; Argyll and Bute Local Plan and the Loch Lomond and the Trossachs National Park Plan; Affordable Housing Policy; Communities Scotland Investment Programme; Scottish Water Development Programme; RSI, Wider Role Strategy; Community Regeneration Fund and Outcome Agreements; and the Renewable Energy Policy. Contact - Malcolm Macdhieryn, Head of Community Regeneration, Argyll and Bute Council, 01546 604412 malcolm.macdhieryn@argyll-bute.gov.uk

Argyll and Bute Partnership Against Domestic Abuse (ADA) - The aim of ADA is to improve on the protection provision and prevention of Women and Children in Argyll and Bute who experience Domestic abuse and violence of any sort. The ultimate aim is to eradicate violence towards women and children. Contact - Isabel Strong, Chair of ADA PATNERSHIP, isobel.strong@argyll-bute.gov.uk

Argyll and Bute Social Economy Partnership - To provide strategic support to social enterprises in Argyll and Bute. Contact - Strengthening Communities Team at HIE, AIE, 01546 602281. Email: aie@hient.co.uk

Argyll and Bute Youth Forum - Argyll and Bute Youth Forum is a constituted voluntary organisation with charitable status bringing together young people from a number of local youth forums across Argyll and Bute. There are 32 young people on ABYF with 8 members from each of the Councils four decentralised areas. The forum nominates 2 young people to represent Argyll and Bute at the Scottish Youth Parliament general meetings. The ABYF relates its AGM round the communities of Argyll and Bute and there are normally 4 meetings of the forum each year, including the AGM. The ABYF is

supported by youth workers from Community Learning and Regeneration and voluntary youth work projects. The main purpose of this forum is to identify issues that matter to young people, develop participatory approaches to address them, and to represent and promote the views of young people in Argyll and Bute. Contact - Martin Tunney, martin@comred-said.demon.co.uk Local Contacts: MAKI - Jane Cowan, j.cowan@argyll-bute.gov.uk, Bute/Cowal - David Graham david.graham@complearnal.com /Oban/Mid Argyll - Scott Douglas scott.douglas@argyll-bute.gov.uk, Helmsburgh - Bill Campbell, William.campbell@argyll-bute.gov.uk

Argyll and Bute's Children - This group has responsibility for: (i) The commissioning, publication, reviewing and monitoring of Argyll and Bute's integrated children's services plan (ii) The development of integrated children's services systems including the further development of FUSIONS, the response to GIRFEC integrated assessment, and the operational implementation of integrated Child Protection; (iii) Ensuring consistency of service and policy development in respect of Child Protection; Early Years; and Children With Additional Special Needs Contact - Douglas Dunlop, Head of Services - Children and Families, 01546 604255, douglas.dunlop@argyll-bute.gov.uk

Argyll and the Islands Local Economic Forum - The ALLEF is a forum led by HIE Argyll and the Islands. The forum is attended not only by partner statutory bodies but also representatives of the business and island communities. Initially the group looked at removing duplication of services and then developed an Economic Strategy for Argyll and the Islands (copies available from address below). A baseline study of the state of the economy was carried out and progress is periodically measured by an external economist who reports to the group. The meetings are advertised in the local press and are open to the public. Contact - Aileen Rees, Tel: 01546 605 403 e-mail: aileen.rees@hient.co.uk

Community Learning and Regeneration Strategic Board - The Community Learning and Regeneration Strategic Board is the result of the amalgamation, two years ago, of the former Community Learning Partnership and the Strategic Board of the former Social Inclusion Partnership. This was done because of the overlap of personnel and purposes between the two bodies and the desire to combine the different strengths of the two structures in a more streamlined way. The new strategic board has a number of key functions - Monitor the Regeneration Outcome Agreement; Monitor the Community Learning and Regeneration Strategy; Monitor the Literacy/Numeracy Plan. Consider, periodically, any strategic changes required to any of these. Report, through the Housing and Communities Theme Group, to the Community Planning Partnership, as required. Receive and consider reports from the Community Representatives Strategic Forum. Receive and consider reports from Area Development Groups. The Board consists of key partners, key council officers and community representatives drawn from the Area Development Groups. The Board operates on the principle that there will be a minimum of 50% community representation making up the membership. Contact - Jim McCrossan, Community Learning and Regeneration Manager, 01369 708542, jim.mccrossan@argyll-bute.gov.uk

Community Safety Partnership - A multi agency partnership working to make Argyll and Bute a safe place to work, live and visit. Community Safety Strategy The Community Safety Strategy for Argyll and Bute Council has identified three key priorities. 1. Anti-Social Behaviour - the strategy identifies anti-social behaviour as a key community concern and sets priorities and objectives in an effort to target the associated problems and deliver effective solutions. 2. Vulnerable Persons - the strategy also identifies areas for improving the safety of vulnerable groups within the community including the elderly and victims of domestic abuse. 3. Environmental Safety - the strategy outlines environmental concerns across the Community Planning Area and looks at ways of improving for example road and water safety. The three areas identified were as a result of our comprehensive consultation process which partners believe remain the main priorities for community safety. The Strategic Partnership is assisted in the day to day implementation of the Strategy by locally based Community Safety Partnerships at Bute and Cowal, Mid Argyll Kintyre and Islay and Oban Lorne and the Isles. Contact - Charles Repkko, 01546 604192 charles.repkko@argyll-bute.gov.uk

Dunbartonshire Local Economic Forum - The Dunbartonshire Local Economic Forum uniquely brings together the Dunbartonshire private, public and voluntary sector to help businesses and communities in the area thrive and prosper. In particular, the LEF provides a 'voice' for the private sector to be included in these discussions. Contact - Aileen Edwards or Alison Bennett at SE Dunbartonshire 0141 952 2121, Aileen.edwards@sectec.co.uk, Alison.bennett@sectec.co.uk

Health and Wellbeing Partnership - This is a group that comprises of a cross section of statutory and voluntary organisations and community representatives. It comes together to tackle issues that are better dealt with within such a partnership because of the multi-faceted nature of the problem or where the issue is not addressed by separate organisations. Contact - Elaine C Garman, NHS Highland, Victoria Hospital, Rothesay, 01700 501534 Elaine.garman@nhs.uk

Scottish Islands Network - The Scottish Islands Network was initiated by Argyll and Bute, North Ayrshire and Highland Councils to promote the needs of islands in these areas. The network provided a newsletter on islands, which had a subscription of 3000 across all Scottish Islands. Contact - Jane Fowler, Development Services, 01700 502252, jane.fowler@argyll-bute.co.uk

Wheik Leader+ European Funding Partnership - The WHEIK LEADER+ European funding partnership brings European funding to community-based rural development projects. The partnership comprises a minimum of 50% community/voluntary sector partners with agencies making up the remainder. It is administered by Development Services European Unit. Contact - Jane Fowler, Development Services, 01700 502252, jane.fowler@argyll-bute.co.uk

Operational / Issue and Area Based

Bute Beyond 2000 - B2000 is a multi-agency partnership that has as its underlying purpose the promotion, in a sustainable way, of development initiatives for the Isle of Bute. B2000 looks to: link statutory, voluntary and community organisations; respond to the needs of the local community; identify and prioritise local needs; highlight problems or deficiencies; participate in consultation. Contact - Darrell Wood, darrell.wood@argyll-bute.gov.uk

Bute Healthy Living Initiative - The Bute Healthy Living Initiative is a partnership of voluntary groups and statutory agencies and community representatives which started in 2003 funded by The Big Lottery, NHS Highland and Argyll and Bute Council. We are aiming to improve the health and wellbeing and reduce inequalities on Bute. We are focusing on 5 main programmes: 1. Food Initiatives such as the Green Tea Cafe, cookery courses and the allotments. 2. A Mental Health and Wellbeing and Stress Management Support Service. 3. A Volunteering Support Programme, including the Bute Teamwork 4. Training and Education, particularly basic life skills and confidence building training. 5. Local Resource, Information and Signposting network. Why not take a look at our website for the full programme of activities and the latest news: www.butehealthyliving.org.uk Contact - Yvonne, yvonne@butehealthyliving.org.uk

Campbelltown ADG - The Campbelltown Area Development Group is a multi-agency partnership with formally elected community representatives which delivers the Community Planning Partnership Regeneration Outcome Agreements in Campbelltown. Contact - Chantal Geyer, 01566 552732, e mail chantal.geyer@argyll-bute.gov.uk

Discover Bute Landscape Partnership - The Discover Bute LP is a Heritage Lottery Fund (HLF) grant aided initiative relating to the whole of Bute excluding the urban areas. It will, through a varied package of projects, support the conservation of the natural and built heritage, community education and access to achieve the protection, enhancement and better understanding of the Bute landscape especially its unique heritage and scenic qualities. Examples of projects include: landscape interpretation, restoration and repair of heritage features, archaeological research, signage, parking and cycling facilities, access, wildlife related activities and facilities, family history research, schools and youth leisure, and the creation of a website. Contact - Bridget Paterson, AundBC Englishman House, Rothesay, bridget.paterson@argyll-bute.gov.uk

Dunoon and National Park Gateway - The Dunoon and the National Park Gateway Group is a partnership group progressing the redevelopment and regeneration of Dunoon and Cowal via the Marine Gateway to the Loch Lomond and the Trossachs National Park. The group was formed to respond to the outcomes and recommendations made in the report commissioned jointly by Argyll and Bute Council, HIE Argyll and the Isles and the National Park and produced by Land Use Consultants. The partnership group comprises all of the agencies involved in the report commissioning, together with a number of local business organisations and individuals, and is considering development of the area in terms of Dunoon Pier/Argyll Street and town centre, Marine Access to the area, Environmental Assets, and Tourism, Marketing and Events Co operation. Development plans for each of these aspects are at an early stage. Contact - Shirley McCleod, shirley.mccleod@argyll-bute.gov.uk

Helmsburgh Partnership - The Partnership was established in 2006 to bring together the Argyll and Bute Council, Scottish Enterprise Dunbartonshire, Chamber of Commerce, The Retailers Association, and Helmsburgh Community Council to enhance the economic regeneration of Helmsburgh Town Centre and Waterfront. It has an independent chairperson and an Executive Director. Contact - Lynn Smillie 01436 658920 lynn.smillie@argyll-bute.gov.uk

Kintyre Healthy Living Partnership - This is a non-constituted partnership, comprising of voluntary organisations and statutory agencies working together to improve the physical, mental and social health of the community in South Kintyre. The partnership is currently funded from the Big Lottery. The lead partner is NHS Highland. Contact - Diana Mackenzie@dunbartonshire.gov.uk

Kintyre Initiative Working Group - a partnership of community groups, businesses and statutory organisations who meet every 6 weeks to consider new initiatives to encourage the economic development of the area and to exchange information and issues. Contact - Lindsay Macphail, AnarBBC, lindsay.macphail@argyll-bute.gov.uk Phone 01631 572168.

HOMEArgyll - HOMEArgyll is the common housing allocation policy and procedure agreed among all four local housing authorities in Argyll and Bute Council. Its purpose is to improve housing information and advice and simplify access to social housing. Contact Myra MacDonald myra.mcdonald@argyll-bute.gov.uk Phone 01631 572168.

Summer 2007

To have information about your partnership added to this poster please contact Eileen Wilson, Community Planning Manager, at 01546 604593 or by email at eileen.wilson@argyll-bute.gov.uk

ARGYLL AND BUTE COUNCIL**COMMUNITY PLANNING PARTNERSHIP
MANAGEMENT COMMITTEE****CHIEF EXECUTIVE'S****8 AUGUST 2007**

PILOT SUSTAINABILITY WORKSHOP

1. SUMMARY

Following agreement at the CPP full partnership meeting on 6 July 2007 to take forward plans for a pilot sustainability workshop, this report provides an update on progress to the CPP Management Committee.

2. REPORT OF PROGRESS AND PLANS

The full CPP partnership discussed the possibility of linking the seminar to regeneration plans to tackle poverty and there were suggestions of possible case studies, key individuals to involve, and communities to work with. There has been some contact from CPP partners, in particular Fyne Homes has provided suggestions regarding their feasibility work on Isle of Bute to consider using Biogas as a renewable energy source to support community based projects. Fyne Homes is also developing community garden projects to provide local produce and support social enterprise. The Agricultural Forum is looking at the potential for delivering locally grown produce to supply local schools.

The proposed choice of dates for the seminar is Thursday 25 or Friday 26 October 2007. These dates are mid-way between CPP meetings (3 October and 9 November 2007). The location and venue will be selected based on the case studies selected for input on the day.

Colleagues in UHI (University of the Highlands and Islands) and HIE had proposed to invite Sarah Parkin, Forum for the Future, to facilitate the event and her availability will be identified.

A list of contacts will be drawn up to identify who deals with sustainable development in CPP partner organisations and who will be the most appropriate person to invite. In addition, non-CPP contacts with an interest in sustainable development will be identified and invited.

3. CONCLUSION

Plans are still at an early stage and input from CPP partners is being sought to support the event and to develop the programme for the day.

For further information:

Jennifer Swanson, Policy Officer (Strategy), Chief Executive's Unit

Email: jennifer.swanson@argyll-bute.gov.uk

This page is intentionally left blank

Community Planning Management Committee – 8th August 2007

-----Original Message-----

From: newslink@newslink.co.uk [<mailto:newslink@newslink.co.uk>]

Sent: 19 June 2007 16:35

To: Carol Airlie

Subject: DRIVE TO END SILO WORKING STARTS IN RURAL AREAS

From: SCOTTISH EXECUTIVE

DRIVE TO END SILO WORKING STARTS IN RURAL AREAS

Nine key organisations working in rural affairs and environment have been tasked to draw up proposals to deliver a single rural and environmental service within a year.

The aim of this request from Ministers is to build a simpler, more efficient service, operating as a single body, but without any change in legislation. Ministers believe that it should give lighter touch environmental governance, better protection for the environment, a stronger focus on green issues and cut through unnecessary red tape.

Speaking in Grantown on Spey after meeting with the chairs of various bodies, Michael Russell, Minister for Environment, said:

"We are all committed to improving the delivery of public services and to reduce the burden of regulation on business, including the land management sector.

"The new Scottish government is determined to ensure that lighter touch environmental governance benefits everyone who comes into contact with the rural and environmental agencies. We need to end duplication and working in isolation. That is particularly true at the farm gate where farmers routinely face inspections from multiple organisations.

"Bodies like SNH and SEPA and both national parks do an excellent job. As I have seen over the last few weeks, so do their hard-working staff.

"Significant progress has already been made with the On the Ground programme over the last 18 months in closer working.

"But much more can and needs to be done to deliver more efficient and effective environmental governance in Scotland.

"Today I have asked the chairs of the relevant organisations meeting here to develop proposals over the next three months with a view to the new system being up and running by summer 2008."

NOTES TO NEWS EDITORS

The nine key organisations are:

SNH, SEPA, Forestry Commission Scotland and Forest Enterprise, Cairngorm National Park Authority, Loch Lomond & the Trossachs National Park Authority, Deer Commission Scotland (DCS), Crofters Commission, Scottish Executive Rural Payments & Inspections Directorate and the Animal Health Agency. In addition a number of other bodies, including CoSLA, who are

Community Planning Management Committee – 8th August 2007

not directly or indirectly part of the Scottish Executive's Rural and Environment portfolio, will be invited to participate in the work.

Significant progress has already been made through the On the Ground programme, to support closer working and by encouraging co-location such as SNH and DCS in Inverness

Contact: Chris Holme: 0131 244 2614

This email has been scanned for all viruses by the MessageLabs SkyScan service.

This email has been scanned by the MessageLabs Email Security System.
For more information please visit <http://www.messagelabs.com/email>

Back Scotland's bid to host the 2014 Commonwealth Games in Glasgow by registering your support at <http://www.glasgow2014.com>

Community Planning Management Committee – 8 August 2007

Policy and Performance Groups – Discussion Paper

1. The Council has established four Policy and Performance Groups with the Terms of Reference as attached at Appendix 1 –
 - A. Social Affairs
 - B. Economy
 - C. Environment
 - D. Organisational Development

These Terms of Reference mirror those of the Spokespersons.

2. In the model of political management arrangements recommended by the Policy Development Group, the PDG saw the job of Policy and Performance Groups being too –
 - Consider, formulate and make recommendations to the Council or the Executive on the development of policies, strategies and action.
 - Review overall effectiveness of the Council's work and the standards and levels of service, keeping under review the need for new services, the expansion of existing services, and the necessity for existing ones.
 - Encourage effective collaboration and coordination between and within organisations operating within Argyll and Bute with particular reference to the Community Planning Partnership where the relevant PPG would provide the link with the relevant Community Planning Partnership theme group, so that, amongst other things, elected members can be scrutinising the progress and performance of the public body partners.

Question 1	Do you consider the foregoing reflects an adequate remit for PPGs	Yes	
		No	
	Comment (if any)		

Community Planning Management Committee – 8 August 2007

3. The PDG envisaged the business of PPGs being taken forward –
- from matters referred to them by the Council or the Executive;
 - from self-selection of areas for investigation and potential policy development;
 - through an ongoing programme of service delivery and performance monitoring.

It is envisaged that the Executive should sign off each PPGs work programme and that additions to a work programme would be with the approval of the Executive.

Question 2	Do you agree these are the correct principles on which PPG workplans should be identified and agreed	Yes	
		No	
	Comment (if any)		

4. The PDG felt it was imperative to avoid falling into the trap where PPG's are seen to be latter day equivalents of the historic notion of service committees, micro managing individual services. The PDG felt that the issues with which the Council must contend and relationships it must cultivate with the network of local, regional and national organisations are complex and inter-related and that PPG's should be focused on an holistic approach to their work bearing in mind that they have been established following through on the key themes in the Corporate Strategy –
- vibrant communities;
 - outstanding environment;
 - forward looking.

In addition they are designed to underscore the key focus for elected Councillors – policy development, and performance monitoring/improvement.

5. A number of issues arise for consideration which are key to establishing the modus operandi, work programme and (administratively) programme of meetings for PPG's –

Community Planning Management Committee – 8 August 2007

A. WORK PROGRAMME

It is envisaged that each of the PPG's will have an rolling annual work programme. Clearly this needs to be flexible rather than rigid. A possible generic work programme framework is attached at Appendix 2 to help kick start the PPG process.

Question 3	Does the process set out in the Appendix provide an adequate basis for a work programme to be assembled	Yes	
		No	
	Comment (if any)		
Question 4	It is envisaged as a rolling annual programme over a 4 year period – is that understood?	Yes	
		No	
	Comment (if any)		
Question 5	In addition to being assembled from remits given by the Council or the Executive, in self-selecting issues for inclusion in a work programme to be signed off by the Executive it is presumed that business will be included in the work programme arising from issues brought before a PPG by an Officer – is this agreed?	Yes	
		No	
	Comment (if any)		
Question 6	In addition, to what extent (if any) are members of PPG's to be enabled to have issues added to the work programme of a PPG; this can happen at stage 1 of the generic framework with the agreement of the PPG (and ultimately signed off by the Executive) but beyond this should Members of a PPG have this ability after a work programme is approved? Should this require the approval of the Executive?		
	(A) After a work programme has been signed off by the Executive a PPG should be able to add an issue to the programme only with the approval of the Executive?	Yes	
		No	

Community Planning Management Committee – 8 August 2007

	Comment (if any)		
	(B) A Member who is not a Member of a PPG should be able to have an issue added to the work programme of a PPG only with the approval of the PPG and the Executive	Yes	
		No	
	Comment (if any)		
	(C) An Area Committees should be able to refer a matter to a PPG only via the Council or the Executive?	Yes	
		No	
	Comment (if any)		

B. COLLABORATION

The PDG envisaged that when it comes to effective collaboration with, particularly, the Community Planning Partnership and its constituent bodies, there should be room for a small number of non-voting “associate members” who, on a medium/longer term basis, would participate in meetings of PPG’s

Question 7	Should this provision be taken forward?	Yes	
		No	
	Comment (if any)		
Question 8	Is it appropriate that the PPG can invite those associate members or should their appointment be authorised by the Council/Executive?	PPG	
		Exec	
		Council	
	Comment (if any)		

Community Planning Management Committee – 8 August 2007

Question 9	It is not intended that the provision to invite associate members be extended beyond the Community Planning Partnership and its constituent bodies.	Agree	
		Disagree	
	Comment (if any)		
Question 10	It is proposed that the PPG's be able to invite others (outside the Council's Officer structure) to attend on a one-off/short term basis to contribute information and advice on particular issues but not as members of the PPG – is this to be left at the hand of PPG's themselves or should it require the approval of the Executive?	PPG	
		Exec	
	Comment (if any)		

C. SPOKESPERSONS

The PDG thought there would be an expectation on the relevant spokesperson or depute to attend meetings of PPG's

Question 11	The relevant Spokesperson/Deputy can attend all of the meetings of a PPG whether explicitly invited by the PPG.	Agree	
		Disagree	
	Comment (if any)		

D. REPORTING

Clearly there is an expectation that PPG's will report to the Executive or the Council with the ability thereby to refer issues or make recommendations to those two bodies, particularly on matters recommending policy on particular issues.

Community Planning Management Committee – 8 August 2007

Question 12	The reporting mechanism for matters of policy development from PPG's will be by way of policy reports from the PPG signed on behalf of the PPG by the Chair	Agree	
		Disagree	
	Comment (if any)		
Question 13	Similarly substantive outcomes of any performance monitoring undertaken by PPG's would be reported to the Executive	Agree	
		Disagree	
	Comment (if any)		
Question 14	As was the case previously with Policy Development Groups it is proposed that the decisions of PPGs on policy development or monitoring reports should be reached by consensus (and not voting) so that in the absence of unanimity a report may contain a note of dissent.	Agree	
		Disagree	
	Comment (if any)		
Question 15	In their monitoring role, it is envisaged that apart from their own outcomes, PPGs will be supporting the role of the Audit Committee and that the Audit Committee will be able to make use of work undertaken by a PPG in order that duplication of effort is minimised as far as possible	Agree	
		Disagree	
	Comment (if any)		

Please complete and return to Stella Gorrige by 9 August 2007

NS/sg/0471(Notes)

Community Planning Management Committee – 8 August 2007

Appendix 1

POLICY AND PERFORMANCE GROUPS – Terms of Reference

Common to all

To monitor, review and challenge the Council's services and activities, at both corporate and service level, to ensure:

- appropriate performance measures are in place
- the requirement for the Council to demonstrate Best Value in the use of its resources is met
- a performance culture within the Council which will drive continuous improvement.

To encourage effective collaboration and co-ordination between and within organisations operating in Argyll and Bute; with particular reference to the Community Planning Partnership to provide the link with the relevant CPP theme group to enable a co-ordinated monitoring of the progress and performance of the public body partners.

(A) Social Affairs

To consider and report on matters relating to health, housing and local area regeneration, poverty, voluntary sector issues, school and pre-school education, young people and lifelong learning, social work services, and matters relating to culture and sport.

(B) Economy

To consider and report on matters relating to the economy, business and industry, vocational training, tourism and matters relating to transport and transportation, and matters relating to the strategic regeneration of the Council area.

(C) Environment

To consider an report on matters relating to the environment and sustainable development generally, natural heritage, the land use planning system and building standards, environmental and protective services, energy agriculture, forestry and fisheries.

(D) Organisational Development

To consider and report on matters relating to the development and operation of the Council, local government and the public sector generally, including corporate and strategic planning, best value, efficient government and shared

Community Planning Management Committee – 8 August 2007

services, community planning, democratic processes and civic leadership, equal opportunities, public service reform, information and communication technology and procurement.

Appendix 2

GENERIC WORK PROGRAMME FRAMEWORK

STRAND 1

1. Review and scope major Issues for Inclusion in Work Programme against the key themes in the relevant strand of the Corporate Strategy – based on combined report from Head of Strategy and Policy and relevant Director(s). Agree work programme content and report to Executive for sign off.
2. Receive baseline papers from relevant officers in respect of each major issue identified under 1 above.
3. From the baseline papers identify issues for policy scrutiny and issues for performance monitoring (or both).
4. Receive on a programmed basis further reports to take forward the activities in 3 above.
5. Report 6 monthly progress to Executive on work programme and as necessary on recommendations for policy development on particular issues/themes arising from the activities at 4 above.

STRAND 2

1. Meet with CPP partner representatives to review and scope issues for mutual collaboration and review in terms of cohesive development of the Council's corporate plan and the community plan.
2. Receive baseline papers from relevant officers/partners in respect of each major issue identified under 1 above.
3. From baseline papers identify issues for policy scrutiny and issues for performance monitoring.
4. Receive on a programmed basis further reports to take forward the activities in 3 above.
5. Report 6 monthly progress to Executive and CPP and as necessary on recommendations for policy development on particular issues/themes.

Community Planning Management Committee – 8 August 2007

STRAND 3

1. Receive remits from Council or Executive or CPP.
2. Determine work plan/programme/approach to address remit. Allocate actions.
3. Work through remit, produce report, report to Executive.